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# Special Edition of the Virtual Value-based Payment Summit:

## How to Prepare for the CMS and CMMI Value-Based Care Strategic Initiatives

### September 3 – 5, 2025

Virtual Online Video Event Live and Archived

Media Partners: Harvard Health Policy Review, Health Affairs and Inside Health Policy

#### SUMMIT CO-CHAIRS



**Adam Boehler**, *Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN*



**Theresa Dreyer, MPH**, *Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC*



**Emily (DuHamel) Brower, MBA**, *President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI*



**Mara McDermott, JD**, *Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC*



**Susan Dentzer, MS**, *President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC*



**Farzad Mostashari, MD**, *Chief Executive Officer, Aledade; Former National Coordinator for Health Information Technology; Former Assistant Commissioner, New York City Department of Health and Mental Hygiene, Washington, DC*

[www.valuebasedpaymentsummit.com](http://www.valuebasedpaymentsummit.com)

AGENDA SUBJECT TO UPDATES AND CHANGE • AGENDA CURRENT AS OF AUGUST 11, 2025

**GHC** HEALTH CARE  
Global Health Care, LLC

# FEATURED SPEAKERS: CURRENT AND PAST CMS/CMMI LEADERS

## CURRENT



**Chris Klomp, MBA**, Deputy Director and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former CEO, Collective Medical; Former VP, North American Private Equity, Bain Capital, Washington, DC



**Abe Sutton, JD**, Director, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Policy Advisor, Domestic Policy Council, The White House (Trump 1), Washington, DC



**Joseph J. Albanese, Jr., MPP**, Policy Advisor, Center for Medicare, Center for Medicare and Medicaid Services; Former Senior Policy Analyst, Paragon Health Institute; Former Program Examiner, Medicare Team, Office of Management and Budget, the White House Washington, DC



**Gary Bacher, JD**, Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Senior Vice President, AHIP; Former Vice President, UnitedHealth Group, Washington, DC



**Susannah Bernheim, MD, MHS**, Chief Medical Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Associate Professor, Department of Internal Medicine, Yale University, Washington, DC



**Gita Deo, MHMP**, Senior Advisor and Chief of Staff, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Associate Partner, McKinsey, Washington, DC



**Jacob Shiff, MBA**, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation, Center for Medicare & Medicaid Services; Founder, Anomaly (Healthcare AI), Washington, DC



**Boris Vabson, PhD**, Senior Advisor and Head of MA Strategy, Center for Medicare and Medicaid Innovation, Center for Medicare & Medicaid Services; Faculty Member and Researcher (on leave), Harvard Medical School, Washington, DC

## PAST



**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services (Trump 1), Nashville, TN



**Sean Cavanaugh, MPH**, Chief Policy Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services (Trump 1), Washington, DC



**Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services (Obama), Washington, DC



**Elizabeth Fowler, JD, PhD**, Distinguished Scholar, Johns Hopkins Bloomberg School of Public Health; Former CMS Deputy Administrator and Director, Center of Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Biden), Washington, DC



**Mark McClellan, MD, PhD**, Director, Robert J Margolis Center for Health Policy, Medicine and Health Policy, Duke University; Former CMS Administrator and FDA Commissioner (G W Bush), Washington, DC



**Hoangmai (Mai) Pham, MD**, Founder and President, Institute for Exceptional Care; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**Purva H. Rawal, PhD**, Former Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Biden), Washington, DC



**Ashley Ridlon, MSc**, Vice President, Health Policy, Evolent; Former Health Insurance Specialist, Care Transitions Field Director, Partnership for Patients, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**William Robinson**, Senior Vice President Accountable Care, HarmonyCares; Former Acting Deputy Director, Division of Outpatient Care, Centers for Medicare & Medicaid Services (Trump 1), Portland, ME



**Valinda Rutledge, MBA**, Executive Vice President, Policy and Advocacy, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services (Obama), Washington, DC



**William Shrank, MD, MSHS**, Chief Executive Officer, Aradigm; Venture Partner, Andreesen Horowitz; Former CMO, Humana; Former Director of Innovation, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**Andy Slavitt, MBA**, Co-Founder & General Partner, Town Hall Ventures; Chairman, United States of Care; Former Acting Administrator, Centers for Medicare & Medicaid Services (Obama), Pasadena, CA



**Sophia Tripoli, MPH**, Senior Director of Health Policy, Families USA; Former Project Officer, State Innovation Group, Center for Medicare and Medicaid Innovation; Centers for Medicare & Medicaid Services (Biden/Trump 1); Former Senior Health Policy Analyst, National Governors Association, Washington, DC

**AND EXPERTS IN VALUE-BASED CARE POLICY AND IMPLEMENTATION IN THE MARKETPLACE**

# VIRTUAL VALUE-BASED PAYMENT SUMMIT SPECIAL EDITION: How to Prepare for CMS and CMMI Value-Based Care Strategic Initiatives

Produced by:  
**GHC** HEALTH CARE  
Global Health Care, LLC

All times are EDT.

Subject to Regular Updates • Agenda Current as of August 11, 2025

## DAY 1: WEDNESDAY, SEPTEMBER 3, 2025

### OPENING PLENARY SESSION: OVERVIEW OF THE CMS INNOVATION CENTER VALUE-BASED CARE STRATEGY AND ITS THREE PILLARS

#### 10:00 am Sponsor Welcome



**Richard Merkin, MD**, Founder, President and Chief Executive Officer, Heritage Group; Board, California Institute of Technology and USC Keck School of Medicine; Founder Richard Merkin Foundation for Stem Cell Research, Broad Institute, Harvard and MIT, Los Angeles, CA



**Interviewed by: Don Crane, JD**, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

#### 10:15 am

#### Co-chair Introductions



**Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI (Co-chair)

#### 10:30 am



#### Keynote Fireside Chat: Overview of the CMS Innovation Center's Strategy to Make America Healthy Again

**Abe Sutton, JD**, Director, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Policy Advisor, Domestic Policy Council, The White House (Trump), Washington, DC



**Interviewed by: Mara McDermott, JD**, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC

#### 11:00 am



#### Featured Fireside Chat: Overview of Patient Empowerment Pillar

**Gita Deo, MHMP**, Senior Advisor and Chief of Staff, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Associate Partner, McKinsey, Washington, DC



**Interviewed by: Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC

## THANKS TO THE SUMMIT SPONSOR



**Richard Merkin, MD**, CEO and Founder, Heritage Group



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## THE HERITAGE VALUE-BASED CONFERENCE SERIES

**Virtual First Primary Care Summit,**  
July 26 – 29, 2022

**22nd Population Health Colloquium,**  
Philadelphia, PA, November 7 – 9, 2022

**Virtual Second Value-based Payment Summit,**  
January 23 – 27, 2023

**Virtual Fourth Medicare Advantage Summit,**  
April 25 – 28, 2023

**Virtual First Hospital at Home Summit,**  
July 11 – 14, 2023

**23rd Population Health Colloquium,**  
Philadelphia, PA, September 18 – 20, 2023

**Virtual Second Primary Care Summit,**  
December 4 – 7, 2023

**Virtual Third Value-based Payment Summit,**  
January 29 – February 2, 2024

**Virtual Third Transparency & No Surprise Act Summit,**  
April 16 – 19, 2024

**Virtual Fifth Medicare Advantage Summit,**  
July 9 – 12, 2024

**Virtual First Specialty Summit,** October 8 – 11, 2024

**Virtual Third Primary Care Summit,** December 3 – 6, 2024

**Virtual Forth Value-based Payment Summit,**  
February 24 – 28, 2025

**24th Population Health Colloquium,** May 7 – 9, 2025

**Virtual Value-based Payment Summit Special Edition:  
How to Prepare for CMS & CMMI Value-based Care  
Strategic Initiatives,** September 3 – 5, 2025

All times are EDT.

**11:30 am Patient Empowerment Pillar Panel: Promoting Development and Scale of Patient-facing Technology-enabled Healthcare Companies that Drive Improved Outcomes**



**Niall Brennan**, Chief Data and Analytics Officer, Horizon BCBS; Former Senior Advisor to the CDC Director; Former President & CEO, Health Care Cost Institute; Former Chief Data Officer, Centers for Medicare & Medicaid Services, Washington, DC



**Andy Slavitt**, MBA, Co-Founder & General Partner, Town Hall Ventures; Chairman, United States of Care; Former Acting Administrator, Centers for Medicare & Medicaid Services (Obama), Pasadena, CA



**Shannon Sartin**, Chief Strategy Officer, Datavant; Former Chief Innovation Officer, Centers for Medicare & Medicaid Services; Former Executive Director, Healthcare, United States Digital Service, Atlanta, GA



**Mariann Yeager West**, Chief Executive Officer, The Sequoia Project; Former Lead, Nationwide Health Information Network Initiatives, Office of the National Coordinator of Health Information Technology, Alexandria, VA



**Judy Zerzan-Thul**, MD, MPH, Chief Medical Officer, Washington State Health Care Authority; Former Chief Medical Officer/Client and Clinical Care Office Director, Colorado Department of Health Care Policy and Financing, Olympia, WA (Moderator)

**12:15 pm Luncheon Break**

## AFTERNOON PLENARY SESSION

**1:00 pm Co-chair Introductions**



**Theresa Dreyer**, MPH, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

**1:15 pm**



**Featured Fireside Chat: Overview of the CMS Innovation Center's Evidence-based Prevention Pillar**

**Susannah Bernheim**, MD, MHS, Chief Medical Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Associate Professor, Department of Internal Medicine, Yale University, Washington, DC



**Interviewed by: Aisha Pittman**, MPH, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc, Washington, DC

**1:45 pm**



**Evidence-based Prevention Pillar Panel: What are the Barriers to Promoting Healthy Lifestyles in VBC Arrangements and What Flexibilities or Payment Changes could Help People Prevent Disease or Manage Chronic Disease through Lifestyle Change?**

**Kofi Essel**, MD, MPH, FAAP, Food as Medicine Director, Elevance Health; Clinical Associate Professor of Pediatrics, School of Medicine, George Washington University, Washington, DC



**Alyson Goodman**, MD, MPH, Medical Epidemiologist and Pediatrician, Centers for Disease Control and Prevention, Washington, DC



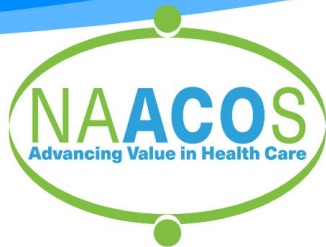
**Jacob Mirsky**, MD, Medical Director, Massachusetts General Hospital; Assistant Professor, Harvard Medical School; Founder and Owner, Lifestyle Medicine Consulting LLC, Boston, MA



**Laurie Whitsel**, PhD, FAHA, National VP of Policy Research and Translation, American Heart Association and American Stroke Association, Pittsburg, PA



**Alice Hm Chen**, MD, MPH, Chief Health Officer, Centene; Former Chief Medical Officer, Covered California; Former Deputy Secretary & Chief of Clinical Affairs, California Health and Human Services Agency; Former CMO & Deputy Director, San Francisco Department of Public Health, San Francisco, CA (Moderator)



# FALL 2025 CONFERENCE

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**October 8-10 Washington, D.C.**

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All times are EDT.

2:30 pm

**Featured Fireside Chat: Overview of the Choice and Competition Pillar Panel:**



**Gary Bacher, JD**, Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Senior Vice President, AHIP; Former Vice President, UnitedHealth Group, Washington, DC



**Interviewed by: Valinda Rutledge, MBA**, Executive Vice President, Policy and Advocacy, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services (Obama), Washington, DC

3:00 pm

**Choice and Competition Pillar Panel: What can be Done to Create a more Robust Continuum of Community and Home-based Care Options for Complex Care Populations and Their Caregivers**



**Bruce A. Leff, MD**, Professor of Medicine; Director, Center for Transformative Geriatric Research, Johns Hopkins University School of Medicine; Board, Hospital at Home Users Group; Co-Chair, World Hospital at Home Congress, Baltimore, MD



**J. Cameron Muir, MD**, Chief Medical & Innovation Officer, National Partnership for Healthcare & Hospice; Associate Professor of Medicine, University of Virginia School of Medicine; Clinical Associate Professor of Medicine George Washington University School of Medicine; Assistant Professor of Oncology, Johns Hopkins Medicine, Washington, DC



**Sarah L. Szanton, PhD, MSN**, Dean, and Patricia M. Davidson Professor for Health Equity and Social Justice, Johns Hopkins School of Nursing; Co-developer, CAPABLE, Baltimore, MD



**Anne Tumlinson, MBA**, Chief Executive Officer, ATI Advisory; Founder, Daughterhood; Former Lead Medicaid Analyst, Health Financing Branch, Office of Management and Budget, Washington, DC (Moderator)

3:45 pm

**DAY I ADJOURNMENT**

**DAY 2: THURSDAY, SEPTEMBER 4, 2025**

**MORNING PLENARY SESSION**

10:00 am

**Co-chair Introductions**



**Mara McDermott, JD**, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Co-chair)

10:15 am

**Making Consumer Empowerment Real**



**Debra Ness, MS**, Health and Economic Policy Consultant, Debra L Ness Consulting; Former President, National Partnership for Women & Families, Rockville, MD



**Melanie (Gleiman) Phelps, DrPH, JD**, Senior Advocacy Advisor, Health System Transformation, American Heart Association; Former Senior Vice President, Health System Innovation, North Carolina Medical Society, Wilmington, NC



**Sophia Tripoli, MPH**, Senior Director of Health Policy, Families USA; Former Project Officer, State Innovation Group, Center for Medicare and Medicaid Innovation; Former Senior Health Policy Analyst, National Governors Association, Washington, DC



**Randall L. Rutta, MA**, Chief Executive Officer, National Health Council; Board, Patient Focused Medicines Development, Partnership to Fight Chronic Disease & Medical Device Innovation Consortium; Former President & CEO, American Autoimmune Related Disease Association; Former President and CEO, Easterseals, Washington, DC (Moderator)

11:00 am

**The Role of AI in the Successful Operation of CMS and CMMI Value-based Care Models**



**Lisa Bari, MBA, MPH**, Head of External Affairs, Innovaccer; Former Health IT, Interoperability, and Artificial Intelligence Lead, Center for Medicare and Medicaid Innovation, San Francisco, CA



**Tamra Ruymann, MBA**, Chief of Digital Health, Physicians of Southwest Washington, Olympia, WA



**Jacob Shiff, MBA**, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation; Founder, Anomaly (Healthcare AI), Washington, DC



**Brian Anderson, MD**, President & Chief Executive Officer, Coalition for Health AI (CHAI); Member, Expert Working Group on AI Risk & Accountability, OECD.AI; Impact Fellow, UC Berkeley School of Public Health, Boston, MA (Moderator)

All times are EDT.

## CONCURRENT SESSIONS GROUP 1

11:45 am – 12:30 pm

### Concurrent Session 1: Case Studies on Successful ACO REACH Implementation

11:45 am Introductions, Discussion and Q&A

**Katie Boyer, MPPA**, Senior Director, Policy & Government Affairs, agilon health; Former Senior Advisor, Legislative & Regulatory Affairs, Nemours, Arlington, VA

**Travis Broome, MBA, MPH**, Senior Vice President for Policy and Economics, Aledade; Former Team Lead, Health Information Technology Group, Center for Medicare, Centers for Medicare & Medicaid Services, Asheville, NC

**Aaron DeBoer, MBA, MHA**, Executive Vice President, Honest Health; Board, Health Care Transformation Task Force; Advisor, Rubicon Founders; Former Senior Vice President, Optum, Aurora, CO

**Theresa Dreyer, MPH**, Executive Director, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

### Concurrent Session 2: Impact of the WISer Model on Providers

11:45 am Introductions, Discussion and Q&A

**Seth Edwards, MHA**, Vice President, Population Health and Value-Based Care, Premier, Inc., Charlotte, NC

**Robert G. Homchick, JD**, Partner and Former Health Law Group, Chair, Davis Wright Tremaine LLP, Seattle, WA

**Ashley Ridlon, MSc**, Vice President, Health Policy, Evolent; Former Health Insurance Specialist, Care Transitions Field Director, Partnership for Patients, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services, Washington, DC

**Aisha Pittman, MPH**, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc, Washington, DC (Moderator)

### Concurrent Session 3: Partnering and Working with an Enabler: What to Know Before You Decide

11:45 am Introductions, Discussion and Q&A

**Travis Broome, MBA, MPH**, Senior Vice President for Policy and Economics, Aledade; Former Team Lead, Health Information Technology Group, Center for Medicare, Centers for Medicare & Medicaid Services, Asheville, NC

**Kate de Lisle**, Principal, Leavitt Partners; Former Payment & Delivery Transformation Research Manager, Accountable Care Learning Collaborative, Seattle, WA

**Jeanne O'Brien, MS**, Executive Director, Value Care Alliance, Derby, CT

**David Muhlestein, JD, PhD**, Chief Executive Officer, Simple Healthcare; Visiting Policy Fellow, Duke-Margolis Institute for Health Policy; Former Chief Research & Innovation Officer, Health Management Associates, Orlando, FL (Moderator)

### Concurrent Session 4: The Policy Landscape for Medicaid Value-Based Care and Impact for Patients

**Toyin Ajayi, MD**, Co-Founder and Chief Executive Officer, CityBlock; Co-founder, General Partner, Coalition Operators, New York, NY

**George Boghos, MBA**, Chief Executive Officer, Imagine Pediatrics; Cofounder & Former CEP, AIM Clinic, Chicago, IL

**Taylor Justice, MBA**, Cofounder and President, Unite Us; Partner, TAF Capital LLC, New York, NY

**Darin Gordon**, Founding Partner, Gordon & Associates, LLC; Board, Leadership Health Care, Addus Homecare, Unified Care Group & Siloam Health; Former Director, TennCare; Former Chairman, Tennessee's High-Risk Pool; Former President, National Association of Medicaid Directors, Nashville, TN (Moderator)

12:30 pm Luncheon Break

## DAY 2 AFTERNOON PLENARY SESSION

1:00 pm

**Co-chair Keynote Address: Medicare Done Right: How to Move Both Traditional Medicare and Medicare Advantage to Greater Accountability**



**Susan Dentzer, MS**, President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Co-chair)

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1:30 pm

**The Future of Mandatory Models**



**Elizabeth Fowler, PhD, JD**, Deputy Administrator and Director, CMS Center for Medicare and Medicaid Innovation; Former EVP of Programs, The Commonwealth Fund; Former VP, Global Health Policy, Johnson & Johnson; Former Special Assistant to President Obama; Former Chief Health Counsel, Senate Finance Committee, Washington, DC



**Hoangmai (Mai) Pham, MD, MPH**, Founder and President, Institute for Exceptional Care; Former VP, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services, Washington, DC



**William Shrank, MD, MSHS**, Chief Executive Officer, Aradigm; Venture Partner, Andreessen Horowitz; Former Chief Medical Officer, Humana; Former Senior Vice President, Chief Scientific Officer and Chief Medical Officer of Provider Innovation, CVS Health; Former Director of Evaluation, CMMI, Washington, DC



**Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

2:15 pm

**Possible Future CMMI Medicare Advantage Models**



**Joseph J. Albanese, Jr., MPP**, Director of Policy, Center for Medicare, Center for Medicare and Medicaid Services; Former Senior Policy Analyst, Paragon Health Institute; Former Program Examiner, Medicare Team, Office of Management and Budget, the White House, Washington, DC



**Michael Chernew, PhD**, Chair, MedPAC; Leonard D. Schaeffer Professor of Health Care Policy, Department of Health Care Policy, and Director, Healthcare Markets and Regulation Lab, Harvard Medical School, Cambridge, MA



**Boris Vabson, PhD**, Senior Advisor and Head of MA Strategy, Center for Medicare and Medicaid Innovation; Faculty Member and Researcher (on leave), Harvard Medical School, Washington, DC



**Jennifer Podulka, MPAff**, Senior Vice President of Federal Policy, America's Physician Groups; Former Senior Policy Analyst, Medicare Payment Advisory Commission, Washington, DC (Moderator)

3:00 pm

**The Future of Direct Contracting**



**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN



**Gabriel Drapos**, Chief Operating Officer, Pearl Health; Expert, Primary Venture Partners; Former Director, Network Product, Centivo, East Brookfield, MA



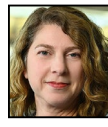
**Andrea Osborne, MSc**, Chief Operating Officer, On Belay Health Solutions; Former SVP, ACO Operations & Delegated Services, VillageMD, Camel, IN



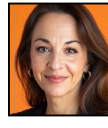
**Valinda Rutledge, MBA**, Executive Vice President, Policy and Advocacy, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

3:45 pm

**The Savings Imperative High Performing Provider**



**Melinda J.B. Buntin, PhD**, Bloomberg Distinguished Professor, Bloomberg School of Public Health & Carey Business School, Johns Hopkins University; Author, *The Value Zeitgeist: Considering the Slowdown in Health Care Spending Growth*, April 2025, NEJM, Baltimore, MD



**Kristen Mucitelli-Heath**, Senior Vice President, Population Health & Advocacy, St. Joseph's Health and St. Peter's Health Partners; Former Interim Executive Director, Central New York Care Collaborative, Syracuse, NY



**Stephen W. Nuckolls, MAC**, Chief Executive Officer, Coastal Carolina Quality Care; Chief Executive Officer, Coastal Carolina Health Care, PA, New Bern, NC



**Aisha Pittman, MPH**, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc., Washington, DC (Moderator)

4:30 pm

**DAY 2 ADJOURNMENT**

**DAY 3: FRIDAY, SEPTEMBER 5, 2025**

**MORNING PLENARY SESSION: OVERVIEW OF OTHER CMS VALUE-BASED PAYMENT INITIATIVES, INCLUDING THE MEDICARE SHARED SERVICES PROGRAM (MSSP)**

10:00 am

**Co-chair Introductions and Keynote Address: It's Always the Incentives. Implications for ACO Benchmarking**



**Farzad Mostashari, MD**, Chief Executive Officer, Aledade; Former National Coordinator for Health Information Technology; Former Assistant Commissioner, New York City Department of Health and Mental Hygiene, Washington, DC (Co-chair)

10:30 am

**Keynote Fireside Chat: Medicare Shared Services Program (MSSP) Update**



**Chris Klomp, MBA**, Deputy Director and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former CEO, Collective Medical; Former VP, North American Private Equity, Bain Capital, Washington, DC



**Interviewed by: Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI

All times are EDT.

**11:00 am Case Studies in Successful MSSP Implementation and Operations**



**Henish A. Bhansali, MD, FACP**, Chief Medical Officer, Medical Home Network; Board, National Association of ACOs; Former SVP & Medical Director, Duly Health and Care, Chicago, IL



**Bartley Bryt, MD, MPH**, Chief Medical Officer, Privia Health; Former Chief Medical Officer, Bright Health Care, Arlington, VA



**Jessica Walradt, MS**, Vice President, Value-based Care, Northwestern Medicine; Former Lead Specialist, Value-based Care Models, Association of American Medical Colleges, Chicago, IL



**Sean Cavanaugh, MPH**, Chief Policy Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former Director, Health Care Finance, United Hospital Fund of New York, Washington, DC (Moderator)

**Anthony P. Lam, MD, MHSC**, Chief Medical Officer, OPN Healthcare; Former Faculty, Stanford Cancer Center, Glendale, CA

**Samyukta Mullangi, MD, MBA**, Senior Medical Director, Thyme Care; Medical Oncologist @ Tennessee Oncology, Nashville, TN

**Purva H. Rawal, PhD**, Former Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services, Washington, DC (Moderator)

**Concurrent Session 7: Early Intervention, Better Outcomes: Clinical Approaches to High Value Kidney Care through CMMI**

**11:45 am Introductions, Discussion and Q&A**

**Syed Sumair Akhtar, MD, MHCDS**, Chief Clinical Officer, Strive Health; Former Vice President, Blue Cross and Blue Shield of Minnesota, Chicago, IL

**George Hart, MD**, Chief Medical Officer, Interwell Health; Former President, Metrolina Nephrology Associates, PA, Charlotte, NC

**Timothy Pflederer, MD**, Chief Medical Officer, Evergreen Nephrology; Former President, RenalCare Associates SC and Illinois Kidney Disease and Hypertension Center, Peoria, IL

**Jeff Guillian, MD, MBA**, Chief Medical Officer, DaVita Kidney Care; Former Chairman, Healthcare Payment Committee, Renal Physicians Association, Denver, CO

**Brendan Fulmer**, Vice President, CareBridge; Former Advisor to the Secretary, HHS; Former Senior Advisor, CMC, Nashville, TN (Moderator)

**Concurrent Session 8: ACOs and CMS Payment Policy: Working Together to Address Low-Value Skin Substitutes**

**11:45 am Introductions, Discussion and Q&A**

**Lisa (Winkler) Dombro**, President and Chief Operating Officer, ilumed; Operating Partner, Revelstoke Capital Partners; Former Chief Experience & Innovation Officer, agilon health, Park Ridge, IL

**Thomas Lally, MD**, Founder and Chief Executive Officer, Bloom Healthcare; Board, American Academy of Home Care Medicine, Denver, CO

**Timothy Puri, MD**, Chief Medical Officer, Population Health, Curana Health; Former Associate Chief Medical Officer, ConcertoCare, San Francisco, CA

**William Robinson**, Senior Vice President Accountable Care, Harmony-Cares; Former Acting Deputy Director, Division of Outpatient Care, Centers for Medicare & Medicaid, Portland, ME (Moderator)

**CONCURRENT SESSIONS GROUP 2**

**11:45 am –12:30 pm**

**Concurrent Session 5: Strategies for Successful Implementation of the CMS Transforming Episode Accountability Model (TEAM) Model**

**11:45 am Introductions, Discussion and Q&A**

**Michael Barbati, MHA**, Vice President Government Programs, Advocate Health, Chicago, IL

**Bill Nordmark**, President and Chief Executive Officer, Enlace Health; Former Chief Growth Officer, PaySpan, Atlanta, GA

**Thomas Tsai, MD**, Medical Director for Health Policy Research, American College of Surgeons; Former Co-Director, Healthcare Quality and Outcomes Lab, Harvard T.H. Chan School of Public Health; Former Senior Policy Advisor for the COVID-19, Response/Testing and Treatments Coordinator, The White House, Chestnut Hill, MA

**Robert E. Mechanic, MBA**, Executive Director, Institute for Accountable Care; Senior Fellow, Heller School of Social Policy and Management at Brandeis, Newton Centre, MA (Moderator)

**Concurrent Session 6: Case Studies in Successful Oncology Model Implementation and Operations Strategies**

**11:45 am Introductions, Discussion and Q&A**


**Misty Chicchirichi, MSN**, Manager, Value Based Care Programs, Quality, Safety, Risk Management and Employee Health, Shenandoah Oncology, Stephenson, VA


**12:30 pm Luncheon Break**




Join A4H for an in-person event in Washington, DC in conjunction with Health Care Value Week. The event will bring together organizations, stakeholders, and policymakers to discuss accountable care successes and the work ahead.

**Join A4H in Washington DC at Health Care Value Week 2026**

**When**   
Tuesday, March 3, 2026  
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**Where**   
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to register



# DAY 3 CLOSING PLENARY SESSION: WORKING WITH CMS AND CMMI TO MAKE AMERICA HEALTHY AGAIN

1:00 pm

## Co-chair Introductions



**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN (Co-chair)

1:15 pm

## Success Across Value-Based Payment Models: Optimizing Risk and Reward



**Tori Bratcher, MA, MPH**, System Vice President Population Health Operations, Trinity Health; Adjunct Faculty, Richard M. Fairbanks School of Public Health, Indiana University Indianapolis, IN



**Wyatt Decker, MD**, Chief Physician, Value-Based Care and Innovation, UnitedHealth Group; Former Chief Medical Information Officer, Mayo Clinic, Washington, DC



**Kyle Wailes, MBA**, President and Chief Executive Officer, Wellvana Health, Nashville, TN



**Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI (Moderator)

2:00 pm



## Featured Fireside Chat with Adam Boehler and Liz Fowler on the Future of Medicare Value-based Care

**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN



**Elizabeth Fowler, PhD, JD**, Deputy Administrator and Director, CMS Center for Medicare and Medicaid Innovation; Former EVP of Programs, The Commonwealth Fund; Former VP, Global Health Policy, Johnson & Johnson; Former Special Assistant to President Obama; Former Chief Health Counsel, Senate Finance Committee, Washington, DC



**In Discussion with Mark McClellan, MD, PhD**, Director, Robert J Margolis Center for Health Policy and Margolis Professor of Business, Medicine and Health Policy, Duke University; Former CMS Administrator and FDA Commissioner, Washington, DC

2:45 pm

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CO-CHAIRS



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Accountable for Health*



**Kristen Ratcliff McGovern**, *Partner, Sirona Strategies*