

PART OF THE HERITAGE  
VALUE-BASED CARE CONFERENCE SERIES

Featuring Special Sessions  
on ACO Reach, TEAM,  
WISeR, Kidney,  
Oncology, MSSP  
& More...

# Special Edition of the Virtual Value-based Payment Summit:

## How to Prepare for the CMS and CMMI Value-Based Care Strategic Initiatives

### September 3 – 5, 2025

Virtual Online Video Event Live and Archived

Media Partners: Harvard Health Policy Review, Health Affairs and Inside Health Policy

#### SUMMIT CO-CHAIRS



**Adam Boehler**, *Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN*



**Theresa Dreyer, MPH**, *Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC*



**Emily (DuHamel) Brower, MBA**, *President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI*



**Mara McDermott, JD**, *Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC*



**Susan Dentzer, MS**, *President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC*



**Farzad Mostashari, MD**, *Chief Executive Officer, Aledade; Former National Coordinator for Health Information Technology; Former Assistant Commissioner, New York City Department of Health and Mental Hygiene, Washington, DC*

[www.valuebasedpaymentsummit.com](http://www.valuebasedpaymentsummit.com)

AGENDA SUBJECT TO UPDATES AND CHANGE • AGENDA CURRENT AS OF AUGUST 3, 2025

**GHC** HEALTH CARE  
Global Health Care, LLC

# FEATURED SPEAKERS: CURRENT AND PAST CMS/CMMI LEADERS

## CURRENT



**Chris Klomp, MBA**, Deputy Director and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former CEO, Collective Medical; Former VP, North American Private Equity, Bain Capital, Washington, DC



**Abe Sutton, JD**, Director, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Policy Advisor, Domestic Policy Council, The White House (Trump 1), Washington, DC



**Joseph J. Albanese, Jr., MPP**, Policy Advisor, Center for Medicare, Center for Medicare and Medicaid Services; Former Senior Policy Analyst, Paragon Health Institute; Former Program Examiner, Medicare Team, Office of Management and Budget, the White House Washington, DC



**Gary Bacher, JD**, Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Senior Vice President, AHIP; Former Vice President, UnitedHealth Group, Washington, DC



**Susannah Bernheim, MD, MHS**, Chief Medical Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Associate Professor, Department of Internal Medicine, Yale University, Washington, DC



**Gita Deo, MHMP**, Senior Advisor and Chief of Staff, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Associate Partner, McKinsey, Washington, DC



**Jacob Shiff, MBA**, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation, Center for Medicare & Medicaid Services; Founder, Anomaly (Healthcare AI), Washington, DC



**Boris Vabson, PhD**, Senior Advisor and Head of MA Strategy, Center for Medicare and Medicaid Innovation, Center for Medicare & Medicaid Services; Faculty Member and Researcher (on leave), Harvard Medical School, Washington, DC

## PAST



**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services (Trump 1), Nashville, TN



**Sean Cavanaugh, MPH**, Chief Policy Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services (Trump 1), Washington, DC



**Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services (Obama), Washington, DC



**Elizabeth Fowler, JD, PhD**, Distinguished Scholar, Johns Hopkins Bloomberg School of Public Health; Former CMS Deputy Administrator and Director, Center of Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Biden), Washington, DC



**Mark McClellan, MD, PhD**, Director, Robert J Margolis Center for Health Policy, Medicine and Health Policy, Duke University; Former CMS Administrator and FDA Commissioner (G W Bush), Washington, DC



**Hoangmai (Mai) Pham, MD**, Founder and President, Institute for Exceptional Care; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**Purva H. Rawal, PhD**, Former Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Biden), Washington, DC



**Ashley Ridlon, MSc**, Vice President, Health Policy, Evolent; Former Health Insurance Specialist, Care Transitions Field Director, Partnership for Patients, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**William Robinson**, Senior Vice President Accountable Care, HarmonyCares; Former Acting Deputy Director, Division of Outpatient Care, Centers for Medicare & Medicaid Services (Trump 1), Portland, ME



**Valinda Rutledge, MBA**, Executive Vice President for Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services (Obama), Washington, DC



**William Shrank, MD, MSHS**, Chief Executive Officer, Aradigm; Venture Partner, Andreessen Horowitz; Former CMO, Humana; Former Director of Innovation, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**Andy Slavitt, MBA**, Co-Founder & General Partner, Town Hall Ventures; Chairman, United States of Care; Former Acting Administrator, Centers for Medicare & Medicaid Services (Obama), Pasadena, CA



**Sophia Tripoli, MPH**, Senior Director of Health Policy, Families USA; Former Project Officer, State Innovation Group, Center for Medicare and Medicaid Innovation; Centers for Medicare & Medicaid Services (Biden/Trump 1); Former Senior Health Policy Analyst, National Governors Association, Washington, DC

**AND EXPERTS IN VALUE-BASED CARE POLICY  
AND IMPLEMENTATION IN THE MARKETPLACE**

# VIRTUAL VALUE-BASED PAYMENT SUMMIT SPECIAL EDITION: How to Prepare for CMS and CMMI Value-Based Care Strategic Initiatives

Produced by:  
**GHC** HEALTH CARE  
Global Health Care, LLC

All times are EST.

Subject to Regular Updates • Agenda Current as of August 3, 2025

## DAY 1: WEDNESDAY, SEPTEMBER 3, 2025

### OPENING PLENARY SESSION: OVERVIEW OF THE CMS INNOVATION CENTER VALUE-BASED CARE STRATEGY AND ITS THREE PILLARS

#### 10:00 am Sponsor Welcome



**Richard Merkin, MD**, Founder, President and Chief Executive Officer, Heritage Group; Board, California Institute of Technology and USC Keck School of Medicine; Founder Richard Merkin Foundation for Stem Cell Research, Broad Institute, Harvard and MIT, Los Angeles, CA



**Interviewed by: Don Crane, JD**, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

#### 10:15 am

#### Co-chair Introductions



**Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI (Co-chair)

#### 10:30 am

#### Keynote Fireside Chat: Overview of the CMS Innovation Center's Strategy to Make America Healthy Again



**Abe Sutton, JD**, Director, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Policy Advisor, Domestic Policy Council, The White House (Trump), Washington, DC



**Interviewed by: Mara McDermott, JD**, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC

#### 11:00 am

#### Featured Fireside Chat: Overview of Patient Empowerment Pillar



**Gita Deo, MHMP**, Senior Advisor and Chief of Staff, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Associate Partner, McKinsey, Washington, DC



**Interviewed by: Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC

#### 11:30 am

#### Patient Empowerment Pillar Panel: Promoting Development and Scale of Patient-facing Technology-enabled Healthcare Companies that Drive Improved Outcomes



**Niall Brennan**, Chief Data and Analytics Officer, Horizon BCBS; Former Senior Advisor to the CDC Director; Former President & CEO, Health Care Cost Institute; Former Chief Data Officer, Centers for Medicare & Medicaid Services, Washington, DC



**Andy Slavitt, MBA**, Co-Founder & General Partner, Town Hall Ventures; Chairman, United States of Care; Former Acting Administrator, Centers for Medicare & Medicaid Services (Obama), Pasadena, CA



**Shannon Sartin**, Chief Strategy Officer, Datavant; Former Chief Innovation Officer, Centers for Medicare & Medicaid Services; Former Executive Director, Healthcare, United States Digital Service, Atlanta, GA



**Mariann Yeager West**, Chief Executive Officer, The Sequoia Project; Former Lead, Nationwide Health Information Network Initiatives, Office of the National Coordinator of Health Information Technology, Alexandria, VA



**Jacob Shiff, MBA**, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation, Center for Medicare & Medicaid Services; Founder, Anomaly (Healthcare AI), Washington, DC (Moderator)

#### 12:15 pm

#### Luncheon Break

## AFTERNOON PLENARY SESSION

#### 1:00 pm

#### Co-chair Introductions



**Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

#### 1:15 pm

#### Featured Fireside Chat: Overview of the CMS Innovation Center's Evidence-based Prevention Pillar



**Susannah Bernheim, MD, MHS**, Chief Medical Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Associate Professor, Department of Internal Medicine, Yale University, Washington, DC



**Interviewed by: Aisha Pittman, MPH**, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc, Washington, DC

## THANKS TO THE SUMMIT SPONSOR



**Richard Merkin, MD**, CEO and Founder, Heritage Group



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The Heritage Group has become the largest, physician-owned and operated integrated healthcare delivery system in the United States with over 50 related healthcare companies. The Heritage Group encompasses numerous patent, venture capital, private equity, and insurance companies.

All times are EST.

1:45 pm

**Evidence-based Prevention Pillar Panel: What are the Barriers to Promoting Healthy Lifestyles in VBC Arrangements and What Flexibilities or Payment Changes could Help People Prevent Disease or Manage Chronic Disease through Lifestyle Change?**



**Kofi Essel, MD, MPH, FAAP** (Invited), *Food as Medicine Director, Elevance Health; Clinical Associate Professor of Pediatrics, School of Medicine, George Washington University, Washington, DC*



**Alyson Goodman, MD, MPH**, *Medical Epidemiologist and Pediatrician, Centers for Disease Control and Prevention, Washington, DC*



**Jacob Mirsky, MD**, *Medical Director, Massachusetts General Hospital; Assistant Professor, Harvard Medical School; Founder and Owner, Lifestyle Medicine Consulting LLC, Boston, MA*



**Kevin Volpp, MD, PhD** (Invited), *Mark V. Pauly President's Distinguished Professor, Perelman School of Medicine and Health Care Management, Wharton School, Director, Penn Center for Health Incentives and Behavioral Economics, University of Pennsylvania; Philadelphia, PA*



**Laurie Whitsel, PhD, FAHA**, *National VP of Policy Research and Translation, American Heart Association and American Stroke Association, Pittsburgh, PA*

2:30 pm

**Featured Fireside Chat: Overview of the Choice and Competition Pillar Panel:**



**Gary Bacher, JD**, *Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Senior Vice President, AHIP; Former Vice President, UnitedHealth Group, Washington, DC*



**Interviewed by: Valinda Rutledge, MBA**, *Executive Vice President for Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC*

3:00 pm

**Choice and Competition Pillar Panel: What can be Done to Create a more Robust Continuum of Community and Home-based Care Options for Complex Care Populations and Their Caregivers**



**Bruce A. Leff, MD**, *Professor of Medicine; Director, Center for Transformative Geriatric Research, Johns Hopkins University School of Medicine; Board, Hospital at Home Users Group; Co-Chair, World Hospital at Home Congress, Baltimore, MD*



**J. Cameron Muir, MD**, *Chief Medical & Innovation Officer, National Partnership for Healthcare & Hospice; Associate Professor of Medicine, University of Virginia School of Medicine; Clinical Associate Professor of Medicine George Washington University School of Medicine; Assistant Professor of Oncology, Johns Hopkins Medicine, Washington, DC*



**Sarah L. Szanton, PhD, MSN**, *Dean, and Patricia M. Davidson Professor for Health Equity and Social Justice, Johns Hopkins School of Nursing; Co-developer, CAPABLE, Baltimore, MD*



**Anne Tumlinson, MBA**, *Chief Executive Officer, ATI Advisory; Founder, Daughtershood; Former Lead Medicaid Analyst, Health Financing Branch, Office of Management and Budget, Washington, DC*

3:45 pm

**DAY I ADJOURNMENT**

## DAY 2: THURSDAY, SEPTEMBER 4, 2025

### MORNING PLENARY SESSION

#### 10:00 am Co-chair Introductions



**Mara McDermott, JD**, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Co-chair)

#### 10:15 am Making Consumer Empowerment Real



**Debra Ness, MS**, Health and Economic Policy Consultant,, Debra L Ness Consulting; Former President, National Partnership for Women & Families, Rockville, MD



**Melanie (Gleiman) Phelps, DrPH, JD**, Senior Advocacy Advisor, Health System Transformation, American Heart Association; Senior Vice President, Health System Innovation, North Carolina Medical Society, Wilmington, NC



**Sophia Tripoli, MPH**, Senior Director of Health Policy, Families USA; Former Project Officer, State Innovation Group, Center for Medicare and Medicaid Innovation; Former Senior Health Policy Analyst, National Governors Association, Washington, DC



**Randall L. Rutta, MA**, Chief Executive Officer, National Health Council; Board, Patient Focused Medicines Development, Partnership to Fight Chronic Disease & Medical Device Innovation Consortium; Former President & CEO, American Autoimmune Related Disease Association; Former President and CEO, Easterseals, Washington, DC (Moderator)

#### 11:00 am The Role of AI in the Successful Operation of CMS and CMMI Value-based Care Models



**Lisa Bari, MBA, MPH**, Head of External Affairs, Innovaccer; Former Health IT, Interoperability, and Artificial Intelligence Lead, Center for Medicare and Medicaid Innovation, San Francisco, CA



**Tamra Ruymann, MBA**, Chief of Digital Health, Physicians of Southwest Washington, Olympia, WA



**Jacob Shiff, MBA**, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation; Founder, Anomaly (Healthcare AI), Washington, DC



**Brian Anderson, MD**, President & Chief Executive Officer, Coalition for Health AI (CHAI); Member, Expert Working Group on AI Risk & Accountability, OECD.AI; Impact Fellow, UC Berkeley School of Public Health, Boston, MA (Moderator)

### CONCURRENT SESSIONS GROUP 1

11:45 am – 12:30 pm

#### Concurrent Session 1: Case Studies on Successful ACO REACH Implementation

##### 11:45 am Introductions, Discussion and Q&A

**Katie Boyer, MPPA**, Senior Director, Policy & Government Affairs, agilon health; Former Senior Advisor, Legislative & Regulatory Affairs, Nemours, Arlington, VA

**Travis Broome, MBA, MPH**, Senior Vice President for Policy and Economics, Aledade; Former Team Lead, Health Information Technology Group, Center for Medicare, Centers for Medicare & Medicaid Services, Asheville, NC

**Aaron DeBoer, MBA, MHA**, Executive Vice President, Honest Health; Board, Health Care Transformation Task Force; Advisor, Rubicon Founders; Former Senior Vice President, Optum, Aurora, CO

**Theresa Dreyer, MPH**, Executive Director, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

#### Concurrent Session 2: Impact of the WISeR Model on Providers

##### 11:45 am Introductions, Discussion and Q&A

**Seth Edwards, MHA**, Vice President, Population Health and Value-Based Care, Premier, Inc., Charlotte, NC

**Robert G. Homchick, JD**, Partner and Former Health Law Group, Chair, Davis Wright Tremaine LLP, Seattle, WA

**Ashley Ridlon, MSc**, Vice President, Health Policy, Evolent; Former Health Insurance Specialist, Care Transitions Field Director, Partnership for Patients, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services, Washington, DC

**Aisha Pittman, MPH**, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc, Washington, DC (Moderator)

#### Concurrent Session 3: Partnering and Working with an Enabler: What to Know Before You Decide

##### 11:45 am Introductions, Discussion and Q&A

**Travis Broome, MBA, MPH** (Invited), Senior Vice President for Policy and Economics, Aledade; Former Team Lead, Health Information Technology Group, Center for Medicare, Centers for Medicare & Medicaid Services, Asheville, NC

**Kate de Lisle**, Principal, Leavitt Partners; Former Payment & Delivery Transformation Research Manager, Accountable Care Learning Collaborative, Seattle, WA

**Jeanne O'Brien, MS**, Executive Director, Value Care Alliance, Derby, CT

**David Muhlestein, JD, PhD**, Chief Executive Officer, Simple Healthcare; Visiting Policy Fellow, Duke-Margolis Institute for Health Policy; Former Chief Research & Innovation Officer, Health Management Associates, Orlando, FL (Moderator)

All times are EST.

## Concurrent Session 4: Safety Net Provider Participation in CMS/CMMI Value-based Care Models

### 11:45 am Introductions, Discussion and Q&A

**Henish A. Bhansali, MD, FACP** (Invited), *Chief Medical Officer, Medical Home Network; Board, National Association of ACOs; Former SVP & Medical Director, Duly Health and Care, Chicago, IL*

**Margarita Ollet, MBA** (Invited), *Senior Vice President, Administrative Services, Health Choice Network, Miami, FL*

**Christina Severin, MPH** (Invited), *President and Chief Executive Officer, Community Care Cooperative; Former President & CEO, Beth Israel Deaconess Care Organization, Cambridge, MA*

**W. June Simmons, MSW** (Invited), *President and Chief Executive Officer, Partners in Care Foundation; Co-Chair, Partnership to Align Social Care, Los Angeles CA*

**Kyu Rhee, MD, MPP**, *Chief Executive Officer and President, National Association of Community Health Centers; Senior Scholar, Stanford University School of Medicine; Associate Professor, Johns Hopkins Bloomberg School of Public Health, Boston, MA (Moderator)*

## Concurrent Session 5: Medicaid Value-based Care

**Taylor Beery**, *Co-Founder and Chief Operating Officer, Imagine Pediatrics; Executive Director, Coalition for Healthcare Innovation; Former Director of Policy, Office of the Federal Coordinator for Gulf Coast Rebuilding, US Department of Homeland Security; Former Special Assistant to the Deputy Secretary, US Department of Commerce, Nashville, TN*

### 12:30 pm Luncheon Break

## DAY 2 AFTERNOON PLENARY SESSION

### 1:00 pm Co-chair Introductions



**Susan Dentzer, MS**, *President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Co-chair)*

### 1:15 pm The Future of Mandatory Models



**Elizabeth Fowler, PhD, JD**, *Deputy Administrator and Director, CMS Center for Medicare and Medicaid Innovation; Former EVP of Programs, The Commonwealth Fund; Former VP, Global Health Policy, Johnson & Johnson; Former Special Assistant to President Obama; Former Chief Health Counsel, Senate Finance Committee, Washington, DC*



**Hoangmai (Mai) Pham, MD, MPH**, *Founder and President, Institute for Exceptional Care; Former VP, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services, Washington, DC*



**William Shrank, MD, MSHS**, *Chief Executive Officer, Aradigm; Venture Partner, Andreessen Horowitz; Former Chief Medical Officer, Humana; Former Senior Vice President, Chief Scientific Officer and Chief Medical Officer of Provider Innovation, CVS Health; Former Director of Innovation, CMMI, Washington, DC*



**Theresa Dreyer, MPH**, *Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)*

### 2:00 pm



## Possible Future CMMI Medicare Advantage Models

**Joseph J. Albanese, Jr., MPP**, *Policy Advisor, Center for Medicare, Center for Medicare and Medicaid Services; Former Senior Policy Analyst, Paragon Health Institute; Former Program Examiner, Medicare Team, Office of Management and Budget, the White House, Washington, DC*



**Michael Chernew, PhD**, *Chair, MedPAC; Leonard D. Schaeffer Professor of Health Care Policy, Department of Health Care Policy, and Director, Healthcare Markets and Regulation Lab, Harvard Medical School, Cambridge, MA*



**Boris Vabson, PhD**, *Senior Advisor and Head of MA Strategy, Center for Medicare and Medicaid Innovation; Faculty Member and Researcher (on leave), Harvard Medical School, Washington, DC*



**Jennifer Podulka, MPAff**, *Senior Vice President of Federal Policy, America's Physician Groups; Former Senior Policy Analyst, Medicare Payment Advisory Commission, Washington, DC (Moderator)*

### 2:45 pm



## The Future of Direct Contracting

**Adam Boehler**, *Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN*



**Gabriel Drapos**, *Chief Operating Officer, Pearl Health; Expert, Primary Venture Partners; Former Director, Network Product, Centivo, East Brookfield, MA*



**Andrea Osborne, MSc**, *Chief Operating Officer, OnBelay Health; Former SVP, ACO Operations & Delegated Services, VillageMD, Carmel, IN*



**Valinda Rutledge, MBA**, *Executive Vice President for Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)*

### 3:30 pm



## The Savings Imperative High Performing Provider

**Melinda J.B. Buntin, PhD**, *Bloomberg Distinguished Professor, Bloomberg School of Public Health & Carey Business School, Johns Hopkins University; Author, The Value Zeitgeist: Considering the Slowdown in Health Care Spending Growth, April 2025, NEJM, Baltimore, MD*



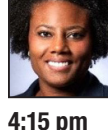
**Aditya Kumar, MBA** (Invited), *Senior Partner, McKinsey; Former Senior Advisor, American Rescue Plan, White House; Former, Deputy Asst. to the Vice President, Washington, DC*



**Kristen Mucitelli-Heath**, *Senior Vice President, Population Health & Advocacy, St. Joseph's Health and St. Peter's Health Partners; Former Interim Executive Director, Central New York Care Collaborative, Syracuse, NY*



**Stephen W. Nuckolls, MAC**, *Chief Executive Officer, Coastal Carolina Quality Care; Chief Executive Officer, Coastal Carolina Health Care, PA, New Bern, NC*



**Aisha Pittman, MPH**, *Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc., Washington, DC (Moderator)*

### 4:15 pm

## DAY 2 ADJOURNMENT

**DAY 3: FRIDAY, SEPTEMBER 5, 2025**

**MORNING PLENARY SESSION:  
OVERVIEW OF OTHER CMS  
VALUE-BASED PAYMENT INITIATIVES,  
INCLUDING THE MEDICARE SHARED  
SERVICES PROGRAM (MSSP)**

**10:00 am** **Co-chair Introductions and Keynote Address:  
It's Always the Incentives. Implications for  
ACO Benchmarking**



**Farzad Mostashari, MD**, Chief Executive Officer, Aledade; Former National Coordinator for Health Information Technology; Former Assistant Commissioner, New York City Department of Health and Mental Hygiene, Washington, DC (Co-chair)

**10:30 am** **Keynote Fireside Chat: Medicare Shared Services  
Program (MSSP) Update**



**Chris Klomp, MBA**, Deputy Director and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former CEO, Collective Medical; Former VP, North American Private Equity, Bain Capital, Washington, DC



**Interviewed by: Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI

**11:00 am** **Case Studies in Successful MSSP Implementation  
and Operations**



**Bartley Bryt, MD, MPH**, Chief Medical Officer, Privia Health; Former Chief Medical Officer, Bright Health Care, Arlington, VA



**Jessica Walradt, MS**, Vice President, Value-based Care, Northwestern Medicine; Former Lead Specialist, Value-based Care Models, Association of American Medical Colleges, Chicago, IL



**Sean Cavanaugh, MPH**, Chief Policy Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former Director, Health Care Finance, United Hospital Fund of New York, Washington, DC (Moderator)

**CONCURRENT SESSIONS GROUP 2**

11:45 am –12:30 pm

**Concurrent Session 6: Strategies for Successful Implementation of  
the CMS Transforming Episode Accountability Model (TEAM) Model**

**11:45 am** **Introductions, Discussion and Q&A**

**Michael Barbati, MHA**, Vice President Government Programs, Advocate Health, Chicago, IL

**Bill Nordmark**, President and Chief Executive Officer, Enlace Health; Former Chief Growth Officer, PaySpan, Atlanta, GA

**Thomas Tsai, MD**, Medical Director for Health Policy Research, American College of Surgeons; Former Co-Director, Healthcare Quality and Outcomes Lab, Harvard T.H. Chan School of Public Health; Former Senior Policy Advisor for the COVID-19, Response/Testing and Treatments Coordinator, The White House, Chestnut Hill, MA

**Robert E. Mechanic, MBA**, Executive Director, Institute for Accountable Care; Senior Fellow, Heller School of Social Policy and Management at Brandeis, Newton Centre, MA (Moderator)

**Concurrent Session 7: Case Studies in Successful Oncology Model  
Implementation and Operations Strategies**

**11:45 am** **Introductions, Discussion and Q&A**

**Misty Chicchirichi, MSN**, Manager, Value Based Care Programs, Quality, Safety, Risk Management and Employee Health, Shenandoah Oncology, Stephenson, VA

**Anthony P. Lam, MD, MHSch**, Chief Medical Officer, OPN Healthcare; Former Faculty, Stanford Cancer Center, Glendale, CA

**Samyukta Mullangi, MD, MBA**, Senior Medical Director, Thyme Care; Medical Oncologist @ Tennessee Oncology, Nashville, TN

**Purva H. Rawal, PhD**, Former Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services, Washington, DC (Moderator)

All times are EST.

### Concurrent Session 8: Early Intervention, Better Outcomes: Clinical Approaches to High Value Kidney Care through CMMI

#### 11:45 am Introductions, Discussion and Q&A

**Syed Sumair Akhtar, MD, MHCDS**, Chief Clinical Officer, Strive Health; Former Vice President, Blue Cross and Blue Shield of Minnesota, Chicago, IL

**Timothy Pflederer, MD**, Chief Medical Officer, Evergreen Nephrology; Former President, RenalCare Associates SC and Illinois Kidney Disease and Hypertension Center, Peoria, IL

**Jeff Giullian, MD, MBA**, Chief Medical Officer, DaVita Kidney Care; Former Chairman, Healthcare Payment Committee, Renal Physicians Association, Denver, CO

**Brendan Fulmer**, Vice President, CareBridge; Former Advisor to the Secretary, HHS; Former Senior Advisor, CMC, Nashville, TN (Moderator)

### Concurrent Session 9: ACOs and CMS Payment Policy: Working Together to Address Low-Value Skin Substitutes

#### 11:45 am Introductions, Discussion and Q&A

**Lisa (Winkler) Dombro**, President and Chief Operating Officer, ilumed; Operating Partner, Revelstoke Capital Partners; Former Chief Experience & Innovation Officer, agilon health, Park Ridge, IL

**Thomas Lally, MD**, Founder and Chief Executive Officer, Bloom Healthcare; Board, American Academy of Home Care Medicine, Denver, CO

**Timothy Puri, MD**, Chief Medical Officer, Population Health, Curana Health; Former Associate Chief Medical Officer, ConcertoCare, San Francisco, CA

**William Robinson**, Senior Vice President Accountable Care, HarmonyCares; Former Acting Deputy Director, Division of Outpatient Care, Centers for Medicare & Medicaid, Portland, MN (Moderator)

#### 12:30 pm Luncheon Break

## DAY 3 CLOSING PLENARY SESSION: WORKING WITH CMS AND CMMI TO MAKE AMERICA HEALTHY AGAIN

#### 1:00 pm



#### Co-chair Introductions

**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN (Co-chair)

#### 1:15 pm



#### Success Across Value-Based Payment Models: Optimizing Risk and Reward

**Tori Bratcher, MA, MPH**, System Vice President Population Health Operations, Trinity Health; Adjunct Faculty, Richard M. Fairbanks School of Public Health, Indiana University Indianapolis, IN



**Wyatt Decker, MD**, Chief Physician, Value-Based Care and Innovation, UnitedHealth Group; Former Chief Medical Information Officer, Mayo Clinic, Washington, DC



**Kyle Wailes, MBA**, President and Chief Executive Officer, Wellvana Health, Nashville, TN



**Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI (Moderator)

#### 2:00 pm



#### Featured Fireside Chat with Adam Boehler and Liz Fowler on the Future of Medicare Value-based Care

**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN



**Elizabeth Fowler, PhD, JD**, Deputy Administrator and Director, CMS Center for Medicare and Medicaid Innovation; Former EVP of Programs, The Commonwealth Fund; Former VP, Global Health Policy, Johnson & Johnson; Former Special Assistant to President Obama; Former Chief Health Counsel, Senate Finance Committee, Washington, DC



**Interviewed by: Mark McClellan, MD, PhD**, Director, Robert J Margolis Center for Health Policy and Margolis Professor of Business, Medicine and Health Policy, Duke University; Former CMS Administrator and FDA Commissioner, Washington, DC

#### 2:45 pm

#### SUMMIT ADJOURNMENT