

PART OF THE HERITAGE  
VALUE-BASED CARE CONFERENCE SERIES

Featuring Special Sessions  
on ACO Reach, TEAM,  
WISeR, Kidney,  
Oncology, MSSP  
& More...

# Special Edition of the Virtual Value-based Payment Summit:

## How to Prepare for the CMS and CMMI Value-Based Care Strategic Initiatives

### September 3 – 5, 2025

Virtual Online Video Event Live and Archived

Media Partners: Harvard Health Policy Review, Health Affairs and Inside Health Policy

#### SUMMIT CO-CHAIRS



**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN



**Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC



**Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI



**Mara McDermott, JD**, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC



**Susan Dentzer, MS**, President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC



**Farzad Mostashari, MD**, Chief Executive Officer, Aledade; Former National Coordinator for Health Information Technology; Former Assistant Commissioner, New York City Department of Health and Mental Hygiene, Washington, DC

[www.valuebasedpaymentsummit.com](http://www.valuebasedpaymentsummit.com)

AGENDA SUBJECT TO UPDATES AND CHANGE • AGENDA CURRENT AS OF AUGUST 1, 2025

**GHC** HEALTH CARE  
Global Health Care, LLC

# FEATURED SPEAKERS:

## CURRENT AND PAST CMS/CMMI LEADERS WITH BIPARTISAN VBC EXPERIENCE

### CURRENT



**Chris Klomp, MBA**, Deputy Director and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former CEO, Collective Medical; Former VP, North American Private Equity, Bain Capital, Washington, DC



**Abe Sutton, JD**, Director, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Policy Advisor, Domestic Policy Council, The White House (Trump 1), Washington, DC



**Joseph J. Albanese, Jr., MPP**, Policy Advisor, Center for Medicare, Center for Medicare and Medicaid Services; Former Senior Policy Analyst, Paragon Health Institute; Former Program Examiner, Medicare Team, Office of Management and Budget, the White House Washington, DC



**Gary Bacher, JD**, Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Senior Vice President, AHIP; Former Vice President, UnitedHealth Group, Washington, DC



**Susannah Bernheim, MD, MHS**, Chief Medical Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Associate Professor, Department of Internal Medicine, Yale University, Washington, DC



**Gita Deo, MHMP**, Senior Advisor and Chief of Staff, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Associate Partner, McKinsey, Washington, DC



**Jacob Shiff, MBA**, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation, Center for Medicare & Medicaid Services; Founder, Anomaly (Healthcare AI), Washington, DC



**Boris Vabson, PhD**, Senior Advisor and Head of MA Strategy, Center for Medicare and Medicaid Innovation, Center for Medicare & Medicaid Services; Faculty Member and Researcher (on leave), Harvard Medical School, Washington, DC

### PAST



**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services (Trump 1), Nashville, TN



**Sean Cavanaugh, MPH**, Chief Policy Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services (Trump 1), Washington, DC



**Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services (Obama), Washington, DC



**Elizabeth Fowler, JD, PhD**, Distinguished Scholar, Johns Hopkins Bloomberg School of Public Health; Former CMS Deputy Administrator and Director, Center of Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Biden), Washington, DC



**Mark McClellan, MD, PhD**, Director, Robert J Margolis Center for Health Policy, Medicine and Health Policy, Duke University; Former CMS Administrator and FDA Commissioner (G W Bush), Washington, DC



**Hoangmai (Mai) Pham, MD**, Founder and President, Institute for Exceptional Care; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**Purva H. Rawal, PhD**, Former Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services (Biden), Washington, DC



**Ashley Ridlon, MSc**, Vice President, Health Policy, Evolent; Former Health Insurance Specialist, Care Transitions Field Director, Partnership for Patients, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**William Robinson**, Senior Vice President Accountable Care, HarmonyCares; Former Acting Deputy Director, Division of Outpatient Care, Centers for Medicare & Medicaid Services (Trump 1), Portland, ME



**Valinda Rutledge, MBA**, Executive Vice President for Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services (Obama), Washington, DC



**William Shrank, MD, MSHS**, Chief Executive Officer, Aradigm; Venture Partner, Andreessen Horowitz; Former CMO, Humana; Former Director of Innovation, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services (Obama), Washington, DC



**Sophia Tripoli, MPH**, Senior Director of Health Policy, Families USA; Former Project Officer, State Innovation Group, Center for Medicare and Medicaid Innovation; Centers for Medicare & Medicaid Services (Biden/Trump 1); Former Senior Health Policy Analyst, National Governors Association, Washington, DC

### AND EXPERTS IN VALUE-BASED CARE POLICY AND IMPLEMENTATION IN THE MARKETPLACE

THANKS TO THE  
SUMMIT SPONSOR



**Richard Merkin, MD**, CEO and Founder, Heritage Group



**HERITAGE PROVIDER NETWORK**  
Your health in good hands

# VIRTUAL VALUE-BASED PAYMENT SUMMIT SPECIAL EDITION: How to Prepare for CMS and CMMI Value-Based Care Strategic Initiatives

Produced by:  
**GHC** HEALTH CARE  
Global Health Care, LLC

All times are EST.

Subject to Regular Updates • Agenda Current as of August 1, 2025

## DAY 1: WEDNESDAY, SEPTEMBER 3, 2025

### OPENING PLENARY SESSION: OVERVIEW OF CMS INNOVATION CENTER STRATEGY TO MAKE AMERICA HEALTHY AGAIN & ITS THREE PILLARS

10:00 am

#### Sponsor Welcome



**Richard Merkin, MD**, Founder, President and Chief Executive Officer, Heritage Group; Board, California Institute of Technology and USC Keck School of Medicine; Founder Richard Merkin Foundation for Stem Cell Research, Broad Institute, Harvard and MIT, Los Angeles, CA



**Interviewed by: Don Crane, JD**, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

10:15 am

#### Co-chair Introductions



**Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI (Co-chair)

10:30 am

#### Keynote Fireside Chat: Overview of the CMS Innovation Center's Strategy to Make America Healthy Again



**Abe Sutton, JD**, Director, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Policy Advisor, Domestic Policy Council, The White House (Trump), Washington, DC



**Interviewed by: Mara McDermott, JD**, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC

11:00 am

#### Featured Fireside Chat: Overview of Patient Empowerment Pillar



**Gita Deo, MHMP**, Senior Advisor and Chief of Staff, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Associate Partner, McKinsey, Washington, DC



**Interviewed by: Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC

11:30 am

#### Patient Empowerment Pillar Panel: Promoting Development and Scale of Patient-facing Technology-enabled Healthcare Companies that Drive Improved Outcomes



**Niall Brennan**, Chief Data and Analytics Officer, Horizon BCBS; Former Senior Advisor to the CDC Director; Former President & CEO, Health Care Cost Institute; Former Chief Data Officer, Centers for Medicare & Medicaid Services, Washington, DC



**Andy Slavitt, MBA** (Invited), Co-Founder & General Partner, Town Hall Ventures; Chairman, United States of Care; Former Acting Administrator, Centers for Medicare & Medicaid Services, Pasadena, CA



**Shannon Sartin**, Chief Strategy Officer, Datavant; Former Chief Innovation Officer, Centers for Medicare & Medicaid Services; Former Executive Director, Healthcare, United States Digital Service, Atlanta, GA



**Mariann Yeager West**, Chief Executive Officer, The Sequoia Project; Former Lead, Nationwide Health Information Network Initiatives, Office of the National Coordinator of Health Information Technology, Alexandria, VA



**Jacob Shiff, MBA**, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation, Center for Medicare & Medicaid Services; Founder, Anomaly (Healthcare AI), Washington, DC (Moderator)

12:15 pm

#### Luncheon Break

## AFTERNOON PLENARY SESSION

1:00 pm

#### Co-chair Introductions



**Theresa Dreyer, MPH**, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

1:15 pm

#### Featured Fireside Chat: Overview of the CMS Innovation Center's Evidence-based Prevention Pillar



**Susannah Bernheim, MD, MHS**, Chief Medical Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Associate Professor, Department of Internal Medicine, Yale University, Washington, DC



**Interviewed by: Aisha Pittman, MPH**, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc, Washington, DC



All times are EST.

1:45 pm

**Evidence-based Prevention Pillar Panel: What are the Barriers to Promoting Healthy Lifestyles in VBC Arrangements and What Flexibilities or Payment Changes could Help People Prevent Disease or Manage Chronic Disease through Lifestyle Change?**



**Kofi Essel, MD, MPH, FAAP** (Invited), *Food as Medicine Director, Elevance Health; Clinical Associate Professor of Pediatrics, School of Medicine, George Washington University, Washington, DC*



**Alyson Goodman, MD, MPH**, *Medical Epidemiologist and Pediatrician, Centers for Disease Control and Prevention, Washington, DC*



**Jacob Mirsky, MD**, *Medical Director, Massachusetts General Hospital; Assistant Professor, Harvard Medical School; Founder and Owner, Lifestyle Medicine Consulting LLC, Boston, MA*



**Kevin Volpp, MD, PhD** (Invited), *Mark V. Pauly President's Distinguished Professor, Perelman School of Medicine and Health Care Management, Wharton School, Director, Penn Center for Health Incentives and Behavioral Economics, University of Pennsylvania; Philadelphia, PA*



**Laurie Whitsel, PhD, FAHA**, *National VP of Policy Research and Translation, American Heart Association and American Stroke Association, Pittsburgh, PA*

2:30 pm

**Featured Fireside Chat: Overview of the Choice and Competition Pillar Panel:**



**Gary Bacher, JD**, *Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Senior Vice President, AHIP; Former Vice President, UnitedHealth Group, Washington, DC*



**Interviewed by: Valinda Rutledge, MBA**, *Executive Vice President for Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC*

3:00 pm

**Choice and Competition Pillar Panel: What can be Done to Create a more Robust Continuum of Community and Home-based Care Options for Complex Care Populations and Their Caregivers**



**Bruce A. Leff, MD**, *Professor of Medicine; Director, Center for Transformative Geriatric Research, Johns Hopkins University School of Medicine; Board, Hospital at Home Users Group; Co-Chair, World Hospital at Home Congress, Baltimore, MD*



**J. Cameron Muir, MD** (Invited), *Chief Medical & Innovation Officer, National Partnership for Healthcare & Hospice; Associate Professor of Medicine, University of Virginia School of Medicine; Clinical Associate Professor of Medicine George Washington University School of Medicine; Assistant Professor of Oncology, Johns Hopkins Medicine, Washington, DC*



**Sarah L. Szanton, PhD, MSN**, *Dean, and Patricia M. Davidson Professor for Health Equity and Social Justice, Johns Hopkins School of Nursing; Co-developer, CAPABLE, Baltimore, MD*



**Anne Tumlinson, MBA**, *Chief Executive Officer, ATI Advisory; Founder, Daughters; Former Lead Medicaid Analyst, Health Financing Branch, Office of Management and Budget, Washington, DC*

3:45 pm

**DAY I ADJOURNMENT**

## DAY 2: THURSDAY, SEPTEMBER 4, 2025

### MORNING PLENARY SESSION

10:00 am

#### Co-chair Introductions



**Mara McDermott, JD**, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Co-chair)

10:15 am

#### Making Consumer Empowerment Real



**Debra Ness, MS**, Health and Economic Policy Consultant,, Debra L Ness Consulting; Former President, National Partnership for Women & Families, Rockville, MD



**Melanie (Gleiman) Phelps, DrPH, JD**, Senior Advocacy Advisor, Health System Transformation, American Heart Association; Senior Vice President, Health System Innovation, North Carolina Medical Society, Wilmington, NC



**Sophia Tripoli, MPH**, Senior Director of Health Policy, Families USA; Former Project Officer, State Innovation Group, Center for Medicare and Medicaid Innovation; Former Senior Health Policy Analyst, National Governors Association, Washington, DC



**Randall L. Rutta, MA**, Chief Executive Officer, National Health Council; Board, Patient Focused Medicines Development, Partnership to Fight Chronic Disease & Medical Device Innovation Consortium; Former President & CEO, American Autoimmune Related Disease Association; Former President and CEO, Easterseals, Washington, DC (Moderator)

11:00 am

#### The Role of AI in the Successful Operation of CMS and CMMI Value-based Care Models



**Lisa Bari, MBA, MPH**, Head of External Affairs, Innovaccer; Former Health IT, Interoperability, and Artificial Intelligence Lead, Center for Medicare and Medicaid Innovation, San Francisco, CA



**Tamra Ruymann, MBA**, Chief of Digital Health, Physicians of Southwest Washington, Olympia, WA



**Jacob Shiff, MBA**, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation; Founder, Anomaly (Healthcare AI), Washington, DC



**Brian Anderson, MD**, President & Chief Executive Officer, Coalition for Health AI (CHAI); Member, Expert Working Group on AI Risk & Accountability, OECD.AI; Impact Fellow, UC Berkeley School of Public Health, Boston, MA (Moderator)

## CONCURRENT SESSIONS GROUP 1

11:45 am – 12:30 pm

### Concurrent Session 1: Case Studies in Successful ACO Reach Implementation and Operations Strategies

11:45 am

#### Introductions, Discussion and Q&A

**Katie Boyer, MPPA**, Senior Director, Policy & Government Affairs, agilon health; Former Senior Advisor, Legislative & Regulatory Affairs, Nemours, Arlington, VA

**Travis Broome**, Senior Vice President for Policy and Economics, Aledade; Former Team Lead, Health Information Technology Group, Center for Medicare, Centers for Medicare & Medicaid Services, Asheville, NC

**Aaron DeBoer, MBA, MHA**, Executive Vice President, Honest Health; Board, Health Care Transformation Task Force; Advisor, Rubicon Founders; Former Senior Vice President, Optum, Aurora, CO

**Theresa Dreyer, MPH**, Executive Director, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

### Concurrent Session 2: Impact of the WISER Model on Providers

11:45 am

#### Introductions, Discussion and Q&A

**Seth Edwards, MHA**, Vice President, Population Health and Value-Based Care, Premier, Inc., Charlotte, NC

**Robert G. Homchick, JD**, Partner and Former Health Law Group, Chair, Davis Wright Tremaine LLP, Seattle, WA

**Ashley Ridlon, MSc**, Vice President, Health Policy, Evolent; Former Health Insurance Specialist, Care Transitions Field Director, Partnership for Patients, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services, Washington, DC

**Aisha Pittman, MPH**, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc, Washington, DC (Moderator)

### Concurrent Session 3: Partnering and Working with an Enabler: What to Know Before You Decide

11:45 am

#### Introductions, Discussion and Q&A

**Travis Broome** (Invited), Senior Vice President for Policy and Economics, Aledade; Former Team Lead, Health Information Technology Group, Center for Medicare, Centers for Medicare & Medicaid Services, Asheville, NC

**Kate de Lisle**, Principal, Leavitt Partners; Former Payment & Delivery Transformation Research Manager, Accountable Care Learning Collaborative, Seattle, WA

**David Muhlestein, JD, PhD**, Chief Executive Officer, Simple Healthcare; Visiting Policy Fellow, Duke-Margolis Institute for Health Policy; Former Chief Research & Innovation Officer, Health Management Associates, Orlando, FL (Moderator)

## Concurrent Session 4: Safety Net Provider Participation in CMS/CMMI Value-based Care Models

### 11:45 am Introductions, Discussion and Q&A

**Henish A. Bhansali, MD, FACP** (Invited), *Chief Medical Officer, Medical Home Network; Board, National Association of ACOs; Former SVP & Medical Director, Duly Health and Care, Chicago, IL*

**Margarita Ollet, MBA** (Invited), *Senior Vice President, Administrative Services, Health Choice Network, Miami, FL*

**Christina Severin, MPH** (Invited), *President and Chief Executive Officer, Community Care Cooperative; Former President & CEO, Beth Israel Deaconess Care Organization, Cambridge, MA*

**W. June Simmons, MSW** (Invited), *President and Chief Executive Officer, Partners in Care Foundation; Co-Chair, Partnership to Align Social Care, Los Angeles CA*

**Kyu Rhee, MD, MPP**, *Chief Executive Officer and President, National Association of Community Health Centers; Senior Scholar, Stanford University School of Medicine; Associate Professor, Johns Hopkins Bloomberg School of Public Health, Boston, MA (Moderator)*

## Concurrent Session 5: Medicaid Value-based Care

**Taylor Beery**, *Co-Founder and Chief Operating Officer, Imagine Pediatrics; Executive Director, Coalition for Healthcare Innovation; Former Director of Policy, Office of the Federal Coordinator for Gulf Coast Rebuilding, US Department of Homeland Security; Former Special Assistant to the Deputy Secretary, US Department of Commerce, Nashville, TN*

### 12:30 pm Luncheon Break

## DAY 2 AFTERNOON PLENARY SESSION

### 1:00 pm Co-chair Introductions



**Susan Dentzer, MS**, *President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Co-chair)*

### 1:15 pm The Future of Mandatory Models



**Elizabeth Fowler, PhD, JD**, *Deputy Administrator and Director, CMS Center for Medicare and Medicaid Innovation; Former EVP of Programs, The Commonwealth Fund; Former VP, Global Health Policy, Johnson & Johnson; Former Special Assistant to President Obama; Former Chief Health Counsel, Senate Finance Committee, Washington, DC*



**Hoangmai (Mai) Pham, MD, MPH**, *Founder and President, Institute for Exceptional Care; Former VP, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services, Washington, DC*



**William Shrank, MD, MSHS**, *Chief Executive Officer, Aradigm; Venture Partner, Andreessen Horowitz; Former Chief Medical Officer, Humana; Former Senior Vice President, Chief Scientific Officer and Chief Medical Officer of Provider Innovation, CVS Health; Former Director of Innovation, CMMI, Washington, DC*



**Theresa Dreyer, MPH**, *Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)*

### 2:00 pm



## Possible Future CMMI Medicare Advantage Models

**Joseph J. Albanese, Jr., MPP**, *Policy Advisor, Center for Medicare, Center for Medicare and Medicaid Services; Former Senior Policy Analyst, Paragon Health Institute; Former Program Examiner, Medicare Team, Office of Management and Budget, the White House, Washington, DC*



**Michael Chernew, PhD**, *Chair, MedPAC; Leonard D. Schaeffer Professor of Health Care Policy, Department of Health Care Policy, and Director, Healthcare Markets and Regulation Lab, Harvard Medical School, Cambridge, MA*



**Boris Vabson, PhD**, *Senior Advisor and Head of MA Strategy, Center for Medicare and Medicaid Innovation; Faculty Member and Researcher (on leave), Harvard Medical School, Washington, DC*



**Jennifer Podulka, MPAff**, *Senior Vice President of Federal Policy, America's Physician Groups; Former Senior Policy Analyst, Medicare Payment Advisory Commission, Washington, DC (Moderator)*

### 2:45 pm



## The Future of Direct Contracting

**Adam Boehler**, *Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN*



**Gabriel Drapos**, *Chief Operating Officer, Pearl Health; Expert, Primary Venture Partners; Former Director, Network Product, Centivo, East Brookfield, MA*



**Andrea Osborne, MSc**, *Chief Operating Officer, OnBelay Health; Former SVP, ACO Operations & Delegated Services, VillageMD, Carmel, IN*



**Valinda Rutledge, MBA**, *Executive Vice President for Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)*

### 3:30 pm



## The Savings Imperative High Performing Provider

**Melinda J.B. Buntin, PhD**, *Bloomberg Distinguished Professor, Bloomberg School of Public Health & Carey Business School, Johns Hopkins University; Author, The Value Zeitgeist: Considering the Slowdown in Health Care Spending Growth, April 2025, NEJM, Baltimore, MD*



**Aditya Kumar, MBA** (Invited), *Senior Partner, McKinsey; Former Senior Advisor, American Rescue Plan, White House; Former, Deputy Asst. to the Vice President, Washington, DC*



**Kristen Mucitelli-Heath**, *Senior Vice President, Population Health & Advocacy, St. Joseph's Health and St. Peter's Health Partners; Former Interim Executive Director, Central New York Care Collaborative, Syracuse, NY*



**Stephen W. Nuckolls, MAC**, *Chief Executive Officer, Coastal Carolina Quality Care; Chief Executive Officer, Coastal Carolina Health Care, PA, New Bern, NC*



**Aisha Pittman, MPH**, *Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc., Washington, DC (Moderator)*

### 4:15 pm

## DAY 2 ADJOURNMENT



## DAY 3: FRIDAY, SEPTEMBER 5, 2025

### MORNING PLENARY SESSION: OVERVIEW OF OTHER CMS VALUE-BASED PAYMENT INITIATIVES, INCLUDING THE MEDICARE SHARED SERVICES PROGRAM (MSSP)

**10:00 am** **Co-chair Introductions and Keynote Address:  
It's Always the Incentives. Implications for  
ACO Benchmarking**



**Farzad Mostashari, MD**, Chief Executive Officer, Aledade; Former National Coordinator for Health Information Technology; Former Assistant Commissioner, New York City Department of Health and Mental Hygiene, Washington, DC (Co-chair)

**10:30 am** **Keynote Fireside Chat: Medicare Shared Services  
Program (MSSP) Update**



**Chris Klomp, MBA**, Deputy Director and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former CEO, Collective Medical; Former VP, North American Private Equity, Bain Capital, Washington, DC



**Interviewed by: Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI

**11:00 am** **Case Studies in Successful MSSP Implementation  
and Operations**



**Bartley Bryt, MD, MPH**, Chief Medical Officer, Privia Health; Former Chief Medical Officer, Bright Health Care, Arlington, VA



**Jessica Walradt, MS**, Vice President, Value-based Care, Northwestern Medicine; Former Lead Specialist, Value-based Care Models, Association of American Medical Colleges, Chicago, IL



**Sean Cavanaugh, MPH**, Chief Policy Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former Director, Health Care Finance, United Hospital Fund of New York, Washington, DC (Moderator)

## CONCURRENT SESSIONS GROUP 2

11:45 am –12:30 pm

### Concurrent Session 6: Strategies for Successful Implementation of the CMS Transforming Episode Accountability Model (TEAM) Model

**11:45 am** **Introductions, Discussion and Q&A**

**Michael Barbati, MHA**, Vice President Government Programs, Advocate Health, Chicago, IL

**Bill Nordmark**, President and Chief Executive Officer, Enlace Health; Former Chief Growth Officer, PaySpan, Atlanta, GA

**Thomas Tsai, MD**, Medical Director for Health Policy Research, American College of Surgeons; Former Co-Director, Healthcare Quality and Outcomes Lab, Harvard T.H. Chan School of Public Health; Former Senior Policy Advisor for the COVID-19, Response/Testing and Treatments Coordinator, The White House, Chestnut Hill, MA

**Robert E. Mechanic, MBA**, Executive Director, Institute for Accountable Care; Senior Fellow, Heller School of Social Policy and Management at Brandeis, Newton Centre, MA (Moderator)

### Concurrent Session 7: Case Studies in Successful Oncology Model Implementation and Operations Strategies

**11:45 am** **Introductions, Discussion and Q&A**

**Misty Chicchirichi, MSN**, Manager, Value Based Care Programs, Quality, Safety, Risk Management and Employee Health, Shenandoah Oncology, Stephenson, VA

**Anthony P. Lam, MD, MHSch**, Chief Medical Officer, OPN Healthcare; Former Faculty, Stanford Cancer Center, Glendale, CA

**Samyukta Mullangi, MD, MBA**, Senior Medical Director, Thyme Care; Medical Oncologist @ Tennessee Oncology, Nashville, TN

**Purva H. Rawal, PhD**, Former Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Services, Washington, DC (Moderator)

All times are EST.

### Concurrent Session 8: Early Intervention, Better Outcomes: Clinical Approaches to High Value Kidney Care through CMMI

#### 11:45 am Introductions, Discussion and Q&A

**Syed Sumair Akhtar, MD, MHCDS**, Chief Clinical Officer, Strive Health; Former Vice President, Blue Cross and Blue Shield of Minnesota, Chicago, IL

**Timothy Pflederer, MD**, Chief Medical Officer, Evergreen Nephrology; Former President, RenalCare Associates SC and Illinois Kidney Disease and Hypertension Center, Peoria, IL

**Jeff Giullian, MD, MBA**, Chief Medical Officer, DaVita Kidney Care; Former Chairman, Healthcare Payment Committee, Renal Physicians Association, Denver, CO

**Brendan Fulmer**, Vice President, CareBridge; Former Advisor to the Secretary, HHS; Former Senior Advisor, CMC, Nashville, TN (Moderator)

### Concurrent Session 9: ACOs and CMS Payment Policy: Working Together to Address Low-Value Skin Substitutes

#### 11:45 am Introductions, Discussion and Q&A

**Lisa (Winkler) Dombro**, President and Chief Operating Officer, ilumed; Operating Partner, Revelstoke Capital Partners; Former Chief Experience & Innovation Officer, agilon health, Park Ridge, IL

**Thomas Lally, MD**, Founder and Chief Executive Officer, Bloom Healthcare; Board, American Academy of Home Care Medicine, Denver, CO

**Timothy Puri, MD**, Chief Medical Officer, Population Health, Curana Health; Former Associate Chief Medical Officer, ConcertoCare, San Francisco, CA

**William Robinson**, Senior Vice President Accountable Care, HarmonyCares; Former Acting Deputy Director, Division of Outpatient Care, Centers for Medicare & Medicaid, Portland, MN (Moderator)

#### 12:30 pm Luncheon Break

## DAY 3 CLOSING PLENARY SESSION: WORKING WITH CMS AND CMMI TO MAKE AMERICA HEALTHY AGAIN

#### 1:00 pm



#### Co-chair Introductions

**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN (Co-chair)

#### 1:15 pm



#### Case Studies of Implementation and Coordination Success Across Models

**Tori Bratcher, MA, MPH**, System Vice President Population Health Operations, Trinity Health; Adjunct Faculty, Richard M. Fairbanks School of Public Health, Indiana University Indianapolis, IN



**Wyatt Decker, MD**, Chief Physician, Value-Based Care and Innovation, UnitedHealth Group; Former Chief Medical Information Officer, Mayo Clinic, Washington, DC



**Kyle Wailes, MBA**, President and Chief Executive Officer, Wellvana Health, Nashville, TN



**Emily (DuHamel) Brower, MBA**, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI (Moderator)

#### 2:00 pm



#### Featured Fireside Chat with Adam Boehler and Liz Fowler on the Future of Medicare Value-based Care

**Adam Boehler**, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN



**Elizabeth Fowler, PhD, JD**, Deputy Administrator and Director, CMS Center for Medicare and Medicaid Innovation; Former EVP of Programs, The Commonwealth Fund; Former VP, Global Health Policy, Johnson & Johnson; Former Special Assistant to President Obama; Former Chief Health Counsel, Senate Finance Committee, Washington, DC



**Interviewed by: Mark McClellan, MD, PhD**, Director, Robert J Margolis Center for Health Policy and Margolis Professor of Business, Medicine and Health Policy, Duke University; Former CMS Administrator and FDA Commissioner, Washington, DC

#### 2:45 pm

#### SUMMIT ADJOURNMENT