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PART OF THE HERITAGE VALUE-BASED
CARE CONFERENCE SERIES

Special Edition of the Virtual Value-based Payment Summit: How to Prepare for the CMS and CMMI Value-Based Care Strategic Initiatives September 3 – 5, 2025

Virtual Online Video Event Live and Archived

Media Partners: Harvard Health Policy Review, Health Affairs and Inside Health Policy

SUMMIT CO-CHAIRS



Adam Boehler, *Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN*



Theresa Dreyer, MPH, *Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC*



Emily (DuHamel) Brower, MBA, *President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI*



Mara McDermott, JD, *Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC*



Susan Dentzer, MS, *President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC*



Farzad Mostashari, MD, *Chief Executive Officer, Aledade; Former National Coordinator for Health Information Technology; Former Assistant Commissioner, New York City Department of Health and Mental Hygiene, Washington, DC*

www.valuebasedpaymentsummit.com

AGENDA SUBJECT TO UPDATES AND CHANGE • AGENDA CURRENT AS OF JULY 29, 2025

GHC HEALTH
CARE
Global Health Care, LLC

VIRTUAL VALUE-BASED PAYMENT SUMMIT SPECIAL EDITION: How to Prepare for CMS and CMMI Value-Based Care Strategic Initiatives

Produced by:
GHC HEALTH CARE
Global Health Care, LLC

All times are EST.

Subject to Regular Updates • Agenda Current as of July 29, 2025

DAY 1: WEDNESDAY, SEPTEMBER 3, 2025

OPENING PLENARY SESSION: OVERVIEW OF CMS INNOVATION CENTER STRATEGY TO MAKE AMERICA HEALTHY AGAIN & ITS THREE PILLARS

10:00 am

Sponsor Welcome



Richard Merkin, MD, Founder, President and Chief Executive Officer, Heritage Group; Board, California Institute of Technology and USC Keck School of Medicine; Founder Richard Merkin Foundation for Stem Cell Research, Broad Institute, Harvard and MIT, Los Angeles, CA



Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

10:15 am

Co-chair Introductions



Emily (DuHamel) Brower, MBA, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI (Co-chair)

10:30 am

Keynote Fireside Chat Overview of the CMS Innovation Center's Primary Care Strategy to Make America Healthy Again



Abe Sutton, JD, Director, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Policy Advisor, Domestic Policy Council, The White House (Trump), Washington, DC



Interviewed by: Mara McDermott, JD, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC

11:00 am

Featured Fireside Chat: Overview of Patient Empowerment Pillar



Gita Deo, MHMP, Senior Advisor and Chief of Staff, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services; Former Associate Partner, McKinsey, Washington, DC



Interviewed by: Theresa Dreyer, MPH, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC

11:30 am



Featured Fireside Chat: Overview of the CMS Innovation Center's Overview of Evidence-based Prevention Pillar

Susannah Bernheim, MD, MHS, Chief Medical Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Associate Professor, Department of Internal Medicine, Yale University, Washington, DC



Interviewed by: Aisha Pittman, MPH, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc, Washington, DC

12:00 pm

Featured Fireside Chat: Overview of the Choice and Competition Pillar



Gary Bacher, JD, Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services; Former Senior Vice President; AHIP; Former Vice President, UnitedHealth Group, Washington, DC



Interviewed by: Valinda Rutledge, MBA, Executive Vice President for Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC

12:30 pm

Luncheon Break

AFTERNOON PLENARY SESSION

1:00 pm

Co-chair Introductions



Theresa Dreyer, MPH, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

All times are EST.

CONCURRENT SESSIONS GROUP 1

1:15 pm – 2:00 pm

Concurrent Session 1: What are the Barriers to Promoting Healthy Lifestyles in VBC Arrangements and What Flexibilities or Payment Changes could Help People Prevent Disease or Manage Chronic Disease through Lifestyle Change?

1:15 pm Introductions, Discussion and Q&A

Kofi Essel, MD, MPH, FAAP (Invited), *Food as Medicine Director, Elevance Health; Clinical Associate Professor of Pediatrics, School of Medicine, George Washington University, Washington, DC*

Alyson Goodman, MD, MPH (Invited), *Medical Epidemiologist and Pediatrician, Centers for Disease Control and Prevention, Washington, DC*

Jacob Mirsky, MD (Invited), *Medical Director, Massachusetts General Hospital; Assistant Professor, Harvard Medical School; Founder and Owner, Lifestyle Medicine Consulting LLC, Boston, MA*

Kevin Volpp, MD, PhD (Invited), *Mark V. Pauly President's Distinguished Professor, Perelman School of Medicine and Health Care Management, Wharton School, Director, Penn Center for Health Incentives and Behavioral Economics, University of Pennsylvania; Philadelphia, PA*

Laurie Whitsel, PhD, FAHA, *National VP of Policy Research and Translation, American Heart Association and American Stroke Association, Pittsburgh, PA*

Concurrent Session 2: Strategies for Successful Implementation of the CMS Transforming Episode Accountability Model (TEAM) Model

1:15 pm Introductions, Discussion and Q&A

Michael Barbati, MHA, *Vice President Government Programs, Advocate Health, Chicago, IL*

Bill Nordmark, *President and Chief Executive Officer, Enlace Health; Former Chief Growth Officer, PaySpan, Atlanta, GA*

Thomas Tsai, MD, *Medical Director for Health Policy Research, American College of Surgeons; Former Co-Director, Healthcare Quality and Outcomes Lab, Harvard T.H. Chan School of Public Health; Former Senior Policy Advisor for the COVID-19, Response/Testing and Treatments Coordinator, The White House, Chestnut Hill, MA*

Robert E. Mechanic, MBA, *Executive Director, Institute for Accountable Care; Senior Fellow, Heller School of Social Policy and Management at Brandeis, Newton Centre, MA (Moderator)*

Concurrent Session 3: Safety Net Provider Participation in CMS/CMMI Value-based Care Models

1:15 pm Introductions, Discussion and Q&A

Henish A. Bhansali, MD, FACP (Invited), *Chief Medical Officer, Medical Home Network; Board, National Association of ACOs; Former SVP & Medical Director, Duly Health and Care, Chicago, IL*

Margarita Ollet, MBA (Invited), *Senior Vice President, Administrative Services, Health Choice Network, Miami, FL*

Christina Severin, MPH (Invited), *President and Chief Executive Officer, Community Care Cooperative; Former President & CEO, Beth Israel Deaconess Care Organization, Cambridge, MA*

W. June Simmons, MSW (Invited), *President and Chief Executive Officer, Partners in Care Foundation; Co-Chair, Partnership to Align Social Care, Los Angeles CA*

Kyu Rhee, MD, MPP, *Chief Executive Officer and President, National Association of Community Health Centers; Senior Scholar, Stanford University School of Medicine; Associate Professor, Johns Hopkins Bloomberg School of Public Health, Boston, MA (Moderator)*

PLENARY SESSION

2:00 pm

Making Consumer Empowerment Real



Debra Ness, MS, *Health and Economic Policy Consultant, Debra L Ness Consulting; Former President, National Partnership for Women & Families, Rockville, MD*



Melanie (Gleiman) Phelps, DrPH, JD, *Senior Advocacy Advisor, Health System Transformation, American Heart Association; Senior Vice President, Health System Innovation, North Carolina Medical Society, Wilmington, NC*



Sophia Tripoli, MPH, *Senior Director of Health Policy, Families USA; Former Project Officer, State Innovation Group, Center for Medicare and Medicaid Innovation; Former Senior Health Policy Analyst, National Governors Association, Washington, DC*



Randall L. Rutta, MA, *Chief Executive Officer, National Health Council; Board, Patient Focused Medicines Development, Partnership to Fight Chronic Disease & Medical Device Innovation Consortium; Former President & CEO, American Autoimmune Related Disease Association; Former President and CEO, Easterseals, Washington, DC (Moderator)*

2:45 pm

The Savings Imperative High Performing Provider



Melinda J.B. Buntin, PhD (Invited), *Bloomberg Distinguished Professor, Bloomberg School of Public Health & Carey Business School, Johns Hopkins University; Author, The Value Zeitgeist: Considering the Slowdown in Health Care Spending Growth, April 2025, NEJM, Baltimore, MD*



Aditya Kumar, MBA (Invited), *Senior Partner, McKinsey; Former Senior Advisor, American Rescue Plan, White House; Former, Deputy Asst. to the Vice President, Washington, DC*



Kristen Mucitelli-Heath, *Senior Vice President, Population Health & Advocacy, St. Joseph's Health and St. Peter's Health Partners; Former Interim Executive Director, Central New York Care Collaborative, Syracuse, NY*



Stephen W. Nuckolls, MAC, *Chief Executive Officer, Coastal Carolina Quality Care; Chief Executive Officer, Coastal Carolina Health Care, PA, New Bern, NC*



Aisha Pittman, MPH, *Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc., Washington, DC (Moderator)*

3:30 pm

DAY I ADJOURNMENT

DAY 2: THURSDAY, SEPTEMBER 4, 2025

MORNING PLENARY SESSION

10:00 am Co-chair Introductions



Mara McDermott, JD, Chief Executive Officer, Accountable for Health; Former Senior Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Co-chair)

10:15 am The Role of AI in the Successful Operation of CMS and CMMI Value-based Care Models



Lisa Bari, MBA, MPH, Head of External Affairs, Innovaccer; Former Health IT, Interoperability, and Artificial Intelligence Lead, Center for Medicare and Medicaid Innovation, San Francisco, CA



Tamra Ruymann, MBA, Chief of Digital Health, Physicians of Southwest Washington, Olympia, WA



Jacob Shiff, MBA, Chief AI and Technology Officer, Center for Medicare and Medicaid Innovation; Founder, Anomaly (Healthcare AI), Washington, DC



Brian Anderson, MD, President & Chief Executive Officer, Coalition for Health AI (CHAI); Member, Expert Working Group on AI Risk & Accountability, OECD.AI; Impact Fellow, UC Berkeley School of Public Health, Boston, MA (Moderator)

11:00 am Medicaid Value-based Care



Taylor Beery, Co-Founder and Chief Operating Officer, Imagine Pediatrics; Executive Director, Coalition for Healthcare Innovation; Former Director of Policy, Office of the Federal Coordinator for Gulf Coast Rebuilding, US Department of Homeland Security; Former Special Assistant to the Deputy Secretary, US Department of Commerce, Nashville, TN

CONCURRENT SESSIONS GROUP 2

11:45 am – 12:30 pm

Concurrent Session 4: Case Studies in Successful ACO Reach Implementation and Operations Strategies

11:45 am Introductions, Discussion and Q&A

Katie Boyer, MPPA, Senior Director, Policy & Government Affairs, agilon health; Former Senior Advisor, Legislative & Regulatory Affairs, Nemours, Arlington, VA

Sean Cavanaugh, MPH, Chief Policy Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former Director, Health Care Finance, United Hospital Fund of New York, Washington, DC

Aaron DeBoer, MBA, MHA, Executive Vice President, Honest Health; Board, Health Care Transformation Task Force; Advisor, Rubicon Founders; Former Senior Vice President, Optum, Aurora, CO

Theresa Dreyer, MPH, Executive Director, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

Concurrent Session 5: Impact of the WISer Model on Providers

11:45 am Introductions, Discussion and Q&A

Seth Edwards, MHA, Vice President, Population Health and Value-Based Care, Premier, Inc., Charlotte, NC

Robert G. Homchick, JD, Partner and Former Health Law Group, Chair, Davis Wright Tremaine LLP, Seattle, WA

Ashley Ridlon, MSc, Vice President, Health Policy, Evolent; Former Health Insurance Specialist, Care Transitions Field Director, Partnership for Patients, Center for Medicare & Medicaid Innovation, Centers for Medicare & Medicaid Services, Washington, DC

Aisha Pittman, MPH, Senior Vice President of Government Affairs, National Association of ACOs; Former Vice President, Premier Inc, Washington, DC (Moderator)

Concurrent Session 6: Partnering and Working with an Enabler: What to Know Before You Decide

11:45 am Introductions, Discussion and Q&A

Travis Broome (Invited), Senior Vice President for Policy and Economics, Aledade; Former Team Lead, Health Information Technology Group, Center for Medicare, Centers for Medicare & Medicaid Services, Asheville, NC

Kate de Lisle, Principal, Leavitt Partners; Former Payment & Delivery Transformation Research Manager, Accountable Care Learning Collaborative, Seattle, WA

David Muhlestein, JD, PhD, Chief Executive Officer, Simple Healthcare; Visiting Policy Fellow, Duke-Margolis Institute for Health Policy; Former Chief Research & Innovation Officer, Health Management Associates, Orlando, FL (Moderator)

12:30 pm Luncheon Break

DAY 2 AFTERNOON PLENARY SESSION

1:00 pm Co-chair Introductions



Susan Dentzer, MS, President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Co-chair)

1:15 pm The Future of Mandatory Models



Elizabeth Fowler, PhD, JD, Deputy Administrator and Director, CMS Center for Medicare and Medicaid Innovation; Former EVP of Programs, The Commonwealth Fund; Former VP, Global Health Policy, Johnson & Johnson; Former Special Assistant to President Obama; Former Chief Health Counsel, Senate Finance Committee, Washington, DC



Hoangmai (Mai) Pham, MD, MSHCM, Founder and President, Institute for Exceptional Care; Former VP, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Center for Medicare and Medicaid Services, Washington, DC



William Shrank, MD, MSHS, Chief Executive Officer, Aradigm; Venture Partner, Andreessen Horowitz; Former Chief Medical Officer, Humana; Former Senior Vice President, Chief Scientific Officer and Chief Medical Officer of Provider Innovation, CVS Health; Former Director of Innovation, CMMI, Washington, DC



Theresa Dreyer, MPH, Chief Executive Officer, Health Care Transformation Task Force; Former Lead, Value Based Care, Association of American Medical Colleges; Former Model Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

All times are EST.

2:00 pm

Possible Future CMMI Medicare Advantage Models



Joseph J. Albanese, Jr., MPP (Invited), *Policy Advisor, Center for Medicare, Center for Medicare and Medicaid Services; Former Senior Policy Analyst, Paragon Health Institute; Former Program Examiner, Medicare Team, Office of Management and Budget, the White House, Washington, DC*



Michael Chernew, PhD, *Chair, MedPAC; Leonard D. Schaeffer Professor of Health Care Policy, Department of Health Care Policy, and Director, Healthcare Markets and Regulation Lab, Harvard Medical School, Cambridge, MA*



Boris Vabson, PhD, *Senior Advisor and Head of MA Strategy, Center for Medicare and Medicaid Innovation; Faculty Member and Researcher (on leave), Harvard Medical School, Washington, DC*



Jennifer Podulka, MPAff, *Senior Vice President of Federal Policy, America's Physician Groups; Former Senior Policy Analyst, Medicare Payment Advisory Commission, Washington, DC (Moderator)*

2:45 pm

The Future of Direct Contracting



Adam Boehler, *Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN*



Gabriel Drapos, *Chief Operating Officer, Pearl Health; Expert, Primary Venture Partners; Former Director, Network Product, Centivo, East Brookfield, MA*



Andrea Osborne, MSc, *Chief Operating Officer, OnBelay Health; Former SVP, ACO Operations & Delegated Services, VillageMD, Carmel, IN*



Valinda Rutledge, MBA, *Executive Vice President for Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)*

3:30 pm

DAY 2 ADJOURNMENT

DAY 3: FRIDAY, SEPTEMBER 5, 2025

MORNING PLENARY SESSION: OVERVIEW OF OTHER CMS VALUE-BASED PAYMENT INITIATIVES, INCLUDING THE MEDICARE SHARED SERVICES PROGRAM (MSSP)

10:00 am

Co-chair Introductions and Keynote Address: It's Always the Incentives. Implications for ACO Benchmarking



Farzad Mostashari, MD, *Chief Executive Officer, Aledade; Former National Coordinator for Health Information Technology; Former Assistant Commissioner, New York City Department of Health and Mental Hygiene, Washington, DC (Co-chair)*

10:30 am

Keynote Fireside Chat: Medicare Shared Services Program (MSSP) Update



Chris Klomp, MBA, *Deputy Director and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former CEO, Collective Medical; Former VP, North American Private Equity, Bain Capital, Washington, DC*



Interviewed by: Emily (DuHamel) Brower, MBA, *President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI*

11:00 am

Case Studies in Successful MSSP Implementation and Operations



Bartley Bryt, MD, MPH, *Chief Medical Officer, Privia Health; Former Chief Medical Officer, Bright Health Care, Arlington, VA*



Sean Cavanaugh, MPH, *Chief Policy Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former Director, Health Care Finance, United Hospital Fund of New York, Washington, DC (Moderator)*

All times are EST.

CONCURRENT SESSIONS GROUP 3

11:45 am –12:30 pm

Concurrent Session 7: Case Studies in Successful Oncology Model Implementation and Operations Strategies

11:45 am **Introductions, Discussion and Q&A**

Misty Chicchirichi, MSN, Manager, Value Based Care Programs, Quality, Safety, Risk Management and Employee Health, Shenandoah Oncology, Stephenson, VA

Anthony P. Lam, MD, MHSCh, Chief Medical Officer, OPN Healthcare; Former Faculty, Stanford Cancer Center, Glendale, CA

Samyukta Mullangi, MD, MBA, Senior Medical Director, Thyme Care; Medical Oncologist @ Tennessee Oncology, Nashville, TN

Purva H. Rawal, PhD, Former Chief Strategy Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare & Medicaid Service, Washington, DC (Moderator)

Concurrent Session 8: Early Intervention, Better Outcomes: Clinical Approaches to High Value Kidney Care through CMMI

11:45 am **Introductions, Discussion and Q&A**

Timothy Pflederer, MD, Chief Medical Officer, Evergreen Nephrology; Former President, RenalCare Associates SC and Illinois Kidney Disease and Hypertension Center, Peoria, IL

Brendan Fulmer (Invited), Vice President, CareBridge; Former Advisor to the Secretary, HHS; Former Senior Advisor, CMC, Nashville, TN (Moderator)

Concurrent Session 9: ACOs and CMS Payment Policy: Working Together to Address Low-Value Skin Substitutes

11:45 am **Introductions, Discussion and Q&A**

Chris Dawe, President, Curana Health; Former Policy Advisor for Health Care, National Economic Council, The White House, Washington, DC

Lisa (Winkler) Dombro, President and Chief Operating Officer, ilumed; Operating Partner, Revelstoke Capital Partners; Former Chief Experience & Innovation Officer, agilon health, Park Ridge, IL

Thomas Lally, MD, Founder and Chief Executive Officer, Bloom Healthcare; Board, American Academy of Home Care Medicine, Denver, CO

William Robinson, Senior Vice President Accountable Care, HarmonyCares; Former Acting Deputy Director, Division of Outpatient Care, Centers for Medicare & Medicaid, Portland, MN (Moderator)

12:30 pm **Luncheon Break**

DAY 3 CLOSING PLENARY SESSION: WORKING WITH CMS AND CMMI TO MAKE AMERICA HEALTHY AGAIN

1:00 pm



Co-chair Introductions

Adam Boehler, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN (Co-chair)

1:15 pm



Case Studies of Implementation and Coordination Success Across Models

Tori Bratcher, MA, MPH, System Vice President Population Health Operations, Trinity Health; Adjunct Faculty, Richard M. Fairbanks School of Public Health, Indiana University Indianapolis, IN



Wyatt Decker, MD, Chief Physician, Value-Based Care and Innovation, UnitedHealth Group; Former Chief Medical Information Officer, Mayo Clinic, Washington, DC



Kyle Wailes, MBA, President and Chief Executive Officer, Wellvana Health, Nashville, TN



Emily (DuHamel) Brower, MBA, President and Chief Executive Officer, National Association of ACOs (NAACOS); Former SVP, Clinical Integration & Physician Services, Trinity Health, Detroit, MI (Moderator)

2:00 pm



Featured Fireside Chat with Adam Boehler and Liz Fowler on the Future of Medicare Value-based Care

Adam Boehler, Founder & Managing Director, Rubicon Founders; Former CEO, International Development Finance Corporation; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Nashville, TN



Elizabeth Fowler, PhD, JD, Deputy Administrator and Director, CMS Center for Medicare and Medicaid Innovation; Former EVP of Programs, The Commonwealth Fund; Former VP, Global Health Policy, Johnson & Johnson; Former Special Assistant to President Obama; Former Chief Health Counsel, Senate Finance Committee, Washington, DC



Interviewed by: Mark McClellan, MD, PhD, Director, Robert J Margolis Center for Health Policy and Margolis Professor of Business, Medicine and Health Policy, Duke University; Former CMS Administrator and FDA Commissioner, Washington, DC

2:45 pm

SUMMIT ADJOURNMENT